



COUNTY OF SANTA CLARA

10-Year Capital Improvement Program

Fiscal Year 2023/24 - 2032/33

*Presented to the
Board of Supervisors*

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Message from the County Budget Director

May 1, 2023

To: Board of Supervisors

From: Gregory G. Iturria, County Budget Director

Subject: FY 23-24 through FY 32-33 10-Year Capital Improvement Program

The Capital Improvement Program (CIP) for FY 23-24 through FY 32-33 is presented for the Board's review and consideration. As one of the most significant planning processes, the 10-year CIP serves as a comprehensive guide that integrates capital, operational, and long-term financial planning activities throughout the County.

The CIP is a detailed recommendation that covers a multi-year planning horizon. It is updated annually to reflect ongoing changes as new projects are added, existing projects are modified, and the needs of the community become better defined. The document highlights the County's goals and objectives related to infrastructure development and investment over the next decade.

One of the primary purposes in generating this document is to aid the Board of Supervisors in determining priorities and identifying where one-time funds should be allocated to address the County's most pressing infrastructure needs. The effective use of the CIP process provides a roadmap for advanced project identification, planning, evaluation, design, public discussions, and financial planning. This ensures that the County's infrastructure remains safe, reliable, and efficient while meeting the needs of its growing population and changing economic landscape.

The CIP covers a wide range of projects and initiatives, including public facilities (health care, criminal justice, others) as well as transportation, parks and recreation, and technology infrastructure.

In terms of public facilities, the CIP prioritizes the renovation and construction of County buildings, hospitals, and clinics to provide safe and accessible

spaces for residents to access services and programs. The CIP also emphasizes the need for technology infrastructure improvements to support digital access and services, including increased access to online services and cybersecurity measures.

With respect to the County's transportation projects, the focus on improving roadways, bike lanes, and airports to enhance mobility, reduce congestion, and increase safety. For the County's parks and recreation initiatives, the aim is to increase access to green spaces, recreational facilities, and trails; promoting a healthier and more active community.

The CIP's goals and objectives are guided by several key principles, including sustainability, equity, and collaboration. The plan seeks to incorporate sustainable practices into all infrastructure development and investment decisions, such as promoting the use of renewable energy sources, and reducing greenhouse gas emissions. The CIP also aims to address issues of equity by prioritizing investment in underserved communities and populations.

The Department of Planning and Development has reviewed all capital projects contained within this document and has confirmed General Plan conformance.

Major Highlights in the 10-year CIP Strategic Framework for Capital Needs

The goal of Capital Programs is to provide quality services that enable County departments to carry out the County's mission and meet the needs of a dynamic community through the promotion of a healthy, safe, and prosperous community for all. The major strategic framework to achieve these goals include:

- An emphasis on utilizing County-owned property versus reliance on leased facilities;
- Ensuring supportive housing production goals through the use of 2016 Measure A funding;
- Continued investments within the Deferred Maintenance Program that will restore and improve County buildings, systems, and equipment;

Message from the County Budget Director

- Critical seismic investments at hospital campuses that will ensure buildings remain operational and capable of providing acute medical care services to the public after a seismic event; and
- Prudent planning for future capital investments based on a wise balance of cash contributions, debt financing, and leveraging other funding streams.

Signature Projects

Below are a few signature projects that are also highlighted throughout this document.

- **The Adolescent Psychiatric Facility and Behavioral Health Services Center** will provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. Even with a transition between construction contractors, the overall project schedule does not look to be impacted. The general contractor has begun foundation work as of February 2023, and the completion of the building is expected in early 2025.
- As the County continues to face substantial needs for expanded mental health and substance use treatment services, additional investments will be made to improve current sites as well as increasing funding for the development of **behavioral health treatment beds, licensed adult residential facilities, and housing for those suffering from mental illness and substance use disorder.**
- Another significant priority surrounds extending the useful life of existing facilities and

addressing the growing deferred maintenance. Facilities include the **Civic Center**, which will have improvements made to the structural and mechanical aspects of the building along with floor renovations to bring departments into the East Wing and out of leased facilities. There will also be improvements to the **Elmwood Campus** to provide expanding programs and healthcare service delivery space, as well as demolition of some uninhabitable structures will be recommended so that planning and designs can begin for replacement buildings that offer more appropriate and rehabilitative spaces.

- A significant portion of the total capital program is dedicated to necessary health and hospital projects, which include improvements to diagnostic imaging across the enterprise, Emergency Department improvements at Santa Clara Valley Medical Center (SCVMC) and St. Louise Regional Hospital, tenant improvements at various sites, seismic compliance at SCVMC and O'Connor Hospital, operating room renovations at SCVMC, security system replacement, and nurse call system upgrades at St. Louise Regional and O'Connor Hospital.
- Some notable project completions include **Tasman Campus** in Spring 2023 with departmental moves beginning late spring/early summer, design work was completed for the **SCVMC Toxicology Lab** and the **SCVMC Chemistry Validation**, and the County completed various security related projects over the past year.

Summary of Estimated Budget Targets for General Fund Projects

Summary Chart #1: 10-Year CIP Summary of Targeted Project Expenditures and Sources —General Fund and Non-General Fund Projects

Budget Amounts as of April 2023				Estimated Budget Targets				
	Total Project Expenditures	Remaining Available Budget	Year 1: FY 23/24	Years 2-4: FY 24/25 to 26/27	Years 5-7: FY 27/28 to 29/30	Years 8-10: FY 30/31 to 32/33	Years 1-10 Total	Expected Project Total
GF Project Expenditures*	\$1,443.3 M	\$522.3 M	\$277 M	\$794 M	\$482 M	\$525 M	\$2,078 M	\$4,043 M
GF Funding Sources	N/A	N/A	\$277 M	\$794 M	\$482 M	\$525 M	\$2,078 M	\$4,043 M
Non-GF Project Expenditures**	\$1,634.6 M	\$270.0 M	\$40.4 M	-	-	-	\$40.4 M	\$1,945 M
Non-GF Funding Sources	N/A	N/A	\$40.4 M	-	-	-	\$40.4 M	\$1,945 M

* A breakdown of the General Fund individual project expenditures can be found in Appendix B

** A breakdown of the Non-General Fund individual project expenditures can be found in Appendix C

Summary Chart #2: Breakdown of Funding Sources —General Fund Projects Only

	Year 1: FY 23/24	Years 2-4: FY 24/25 to 26/27	Years 5-7: FY 27/28 to 29/30	Years 8-10: FY 30/31 to 32/33	Years 1-10 Total
Accumulated Capital Outlay (ACO)	\$84 M	\$320 M	\$270 M	\$250 M	\$924M
General Fund	\$61 M	\$474 M	\$212 M	\$275 M	\$1,021 M
Debt Financing	\$0 M	\$0 M	\$0 M	\$0 M	\$0 M
Other	\$132 M	\$0 M	\$0 M	\$0 M	\$132 M
Total	\$277 M	\$794 M	\$482 M	\$525 M	\$2,078 M

Summary of Estimated Budget Targets for General Fund Projects

Funding Sources - Assumptions

Accumulated Capital Outlay (ACO)

The ACO serves as a dedicated funding source for long-term capital investments and will enable the County to plan for, acquire, and maintain facilities to meet County operational needs. An ongoing transfer from the General Fund, based on facility depreciation, was established to fund the ACO. Strategic use of the ACO allows an adjustment for cost updates and unforeseen opportunity by maintaining a prudent reserve.

General Fund (GF)

The General Fund contributions towards future capital projects is based on projected availability of discretionary general fund balance at the end of the fiscal year available for use in the subsequent fiscal year.

Other

The amounts highlighted under this category encompass County department funding outside of the General Fund, as well as other discretionary revenue sources. As the CIP is further refined, other alternative funding possibilities may be identified.

Debt Financing

Over the 10-year horizon of the CIP, debt financing may be used as a mechanism to fund projects. Below is a breakdown of the anticipated projects that may be funded through debt financing and the estimated amounts. These amounts do not equal the total project costs, only the amounts expected to be financed. None of the possible future expenditures described in the 10-year CIP are currently slated for debt financing.

The County's Debt Management Policy sets forth certain objectives and establishes overall parameters for issuing and administering the County's debt. The policy allows for the issuance of long-term debt to finance major capital projects. The County carefully assesses capital improvement priorities, capital costs, annual debt service capacity, and annual operating and maintenance costs on scheduled improvements in advance of deciding to incur indebtedness.

As of January 2023, the Board adopted a resolution to amend the Board of Supervisors' Policy Manual Section 4.7.1 relating to Debt Management. With the resolution, the total debt service limit is to be set at eight percent (8%) of total government fund expenditures, and the lease revenue bond debt service limit will be set at eight percent (8%) of general funds expenditures. This aligns with the highest rating category in Standard & Poor's rating methodology and will create a debt service limit that considers the impact of debt issuances on the County's credit rating.

The debt service limit will also maintain the County at a comparable limit to other California counties that have an explicit limit, with the range being 3.25% to 20% of General Fund revenues and expenditures.

While the debt service limit provides guidance from a credit rating perspective, it does not evaluate the long-term affordability and budgetary impacts of proposed debt issuances. To address these concerns, the Office of Budget and Analysis develops and publishes a five-year forecast annually in the Recommended Budget to communicate the long-term affordability and budgetary impacts of recommended debt issuances and all other recommended actions with a long-term impact. Utilizing this annual forecast enables better understanding of the potential impact of the capital improvement program on the County's credit ratings before any proposed bond issuance.

Summary of Estimated Debt Service by Fiscal Year

The County's estimated debt service payment for FY 23-24 is approximately \$214.7M, which is roughly 4.5% of GF expenditures.

The following chart outlines all estimated debt service payments for the next 5 years:

Lease Revenue Bonds (LRB) - as of June 30,2022		Original Par Amount	Outstanding Par Amount	Avg Annual Debt Service	Final Maturity	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28
2016 Series A	Refunding of 1994 LRB for Valley Medical Center North Tower and various projects	\$41,810,000	\$41,810,000	\$11,520,150	11/15/2025	\$14,731,475	\$14,711,725	\$14,839,300	-	-
2011 Series A	Qualified Energy Conservation Projects	\$20,368,000	\$5,282,000	\$1,518,902	2/1/2026	\$1,545,422	\$1,555,368	\$1,439,181	-	-
2011 Series B	Qualified Energy Conservation Projects	\$3,639,000	\$1,107,365	\$311,037	2/1/2026	\$316,156	\$306,028	\$295,773	-	-
NCREB	New Clean Renewable Energy	\$32,999,851	\$21,550,000	\$2,815,363	10/1/2030	\$3,047,206	\$2,971,010	\$2,894,232	\$2,816,875	\$2,738,937
2015 Series P	Refunding of 2006 LRB for various Health Clinic Projects, Crime Lab, and portion of Court Seismic work	\$102,435,000	\$70,155,000	\$9,870,000	5/15/2031	\$9,869,500	\$9,870,500	\$9,869,750	\$9,871,500	\$9,869,750
2008 Series M	Refunding of 2005 LRB for Valley Specialty Center and County Center at Charcot	\$143,105,000	\$89,950,000	Interest Swap*	6/30/2035	\$8,543,566	\$8,530,982	\$8,537,759	\$8,538,166	\$8,532,202
2016 Series Q	Refunding of 2007, 2008 LRB for various Health Clinic Projects and Multiple Facility Projects	\$168,345,000	\$150,760,000	\$13,301,512	5/15/2037	\$11,609,888	\$11,546,888	\$11,511,388	\$11,481,388	\$11,410,888
2018 Series A	Purchase of Champion Point Property for County Facilities Projects	\$164,355,000	\$152,835,000	\$10,458,145	4/1/2044	\$10,458,688	\$10,461,688	\$10,458,438	\$10,463,688	\$10,456,438
2019 Series A, A-T	Purchase of Verity Hospitals for County Facilities Projects, VMC Improvements	\$277,180,000	\$260,555,000	\$15,174,134	5/1/2049	\$15,174,731	\$15,174,481	\$15,175,481	\$15,176,981	\$15,173,231
2020 Series A	Central Fire District Facility acquisition and improvements	\$29,585,000	\$28,350,000	\$1,436,578	5/1/2050	\$1,438,350	\$1,437,100	\$1,439,350	\$1,434,850	\$1,438,850
2021 Series A	Construction of capital improvements and the equipping of the new Child and Adolescent Psychiatric Facility/ Behavioral Health Services Center	\$358,165,000	\$349,575,000	\$17,986,084	5/1/2051	\$17,988,144	\$17,983,144	\$17,986,644	\$17,987,394	\$17,984,644
Total for Lease Revenue Bonds		\$1,341,986,851	\$1,171,929,365	Total LRB Debt Service Payments by FY		\$94,723,125	\$94,548,912	\$94,447,295	\$77,770,841	\$77,604,939

*An interest rate swap is a derivative contract where two parties agree to exchange one stream of interest payments for another. This will be based on a specified rate index and principal amount. The most common type of interest rate swap is a fixed for floating exchange. In this case, one party exchanges a fixed stream of interest rate payments for a floating rate stream of payments.

Summary of Estimated Debt Service by Fiscal Year

General Obligation Bonds (GOB) - as of June 30, 2022		Original Par Amount	Outstanding Par Amount	Avg Annual Debt Service	Final Maturity	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28
2013 Series B	Hospital Seismic Improvement	\$490,000,000	\$175,970,000	\$14,529,906	8/1/2038	\$5,268,494	\$5,268,494	\$5,268,494	\$5,268,494	\$5,268,494
2017 Series C	Refunding of 2009 Series A (Hospital)	\$290,510,000	\$276,145,000	\$23,725,068	8/1/2039	\$16,599,200	\$17,220,450	\$17,874,200	\$18,571,075	\$19,296,575
2022 Series D	Refunding of 2013 Series B (Hospital)	\$237,705,000	\$237,705,000	\$16,412,928	8/1/2042	\$23,575,325	\$23,783,575	\$23,967,325	\$24,125,575	\$24,257,325
2017 Series A	Affordable Housing Series A	\$250,000,000	\$91,030,000	\$5,475,080	8/1/2047	\$4,382,418	\$4,466,104	\$4,554,439	\$4,642,326	\$4,734,824
2022 Series B	Affordable Housing Series B	\$350,000,000	\$350,000,000	\$16,084,378	8/1/2047	\$70,182,633	\$71,462,633	\$6,999,183	\$7,141,133	\$7,278,783
Total for General Obligation Bonds		\$1,618,215,000	\$1,130,850,000	Total GOB Debt Service Payments by FY		\$120,008,069	\$122,201,255	\$58,663,640	\$59,748,602	\$60,836,000
Total Debt Service Payments by Fiscal Year						\$214,731,194	\$216,750,168	\$153,110,935	\$137,519,442	\$138,440,939

Table 1: FY 23-24 Recommended Capital Projects —General Fund and Accumulated Capital Outlay Fund

In accordance with Board Policy 4.10 regarding the Capital Outlay Process, the Administrative Capital Committee (ACC) meets monthly to analyze, evaluate, and identify capital funding priorities. From the beginning of each calendar year until April, the ACC holds working sessions, in addition to regular meetings, where the Committee evaluates and ranks capital requests submitted by County departments. The departments are asked to consider the evaluation criteria described in Board Policy 4.10 in determining which projects to bring forward and how to prioritize those projects. The projects are then assessed and discussed by the Administrative Capital Committee, with a specific focus on Board priorities and immediate needs the County faces.

These projects undergo thorough discussion regarding the current phase or stage of the request (i.e., Planning, Design, Construction phase) to decide what would be the appropriate funding amount. This information aids the prioritization process as to what projects are further along and which may need further development before allocating funding. Concurrently during this process, the Committee is informed of available financial resources towards the Capital Improvement Program.

Once capital costs and funding sources are defined, the Committee makes needed adjustments and may recommend delaying projects. When the updated list of projects is complete, the anticipated budget for the Capital Improvement Program is balanced and then recommended to the Board of Supervisors by the County Executive.

For the FY 23-24, the County Executive is recommending a one-time allocation of \$277,090,462 for capital projects, comprising \$60,840,462 from the General Fund (including \$6,981,716 from 2012 Measure A), \$84,000,000 from the Accumulated Capital Outlay (ACO) Fund, \$27,400,000 from the American Rescue Plan Act, \$18,000,000 reimbursable from Valley Health Plan, \$3,250,000 from 2011 Realignment funds, \$600,000 from Assembly Bill (AB) 109 Fund, and \$3,000,000 from project closure savings. It also anticipates \$80,000,000 in State grant funding applied towards the Behavioral Health Services Center, reducing the amount of General Fund allocation needed to support the FY 23-24 Capital Improvement Program. Table 1 below lists these projects; project descriptions follow.

FY 23-24 Recommended Capital Projects		Budget
1	Anticipated Investments in Sub-Acute Behavioral Health Facilities	\$ 12,600,000
2	Backup Generator for Sheriff’s Office South County Substation	\$ 98,800
3	Behavioral Health allcove San José on White Road	\$ 3,200,000
4	Behavioral Health Monterey Road Facility Improvements	\$ 7,000,000
5	Behavioral Health South County Clinic Improvements	\$ 4,600,000
6	Capital Planning Efforts (new project planning)	\$ 2,000,000
7	Childcare Planning Project	\$ 3,000,000
8	Construction of the Hub Plan at Parkmoor Campus	\$ 7,000,000
9	Countywide ADA Improvements	\$ 5,000,000
10	Countywide Security Improvements	\$ 1,337,000

Table 1: Continued

FY 23-24 Recommended Capital Projects		Budget
11	Crime Lab Server Room Fire Suppression System	\$ 1,610,483
12	Critical Improvements to the Government Center at 70 W. Hedding	\$ 16,900,000
13	Critical Upgrades to Registrar of Voters Warehouse	\$ 2,000,000
14	Deferred Maintenance Program	\$ 27,235,000
15	Demolition of Old Animal Services Facility	\$ 1,400,000
16	Elmwood ADA Improvements	\$ 300,000
17	Elmwood Campus Improvements	\$ 21,100,000
18	Emergency Repairs Program	\$ 5,000,000
19	Energy and Sustainability Efforts - Green Fleet Infrastructure	\$ 9,900,000
20	Facility Switchgear Replacement	\$ 1,000,000
21	Health System Nursing Education Center Move to Silver Creek Campus	\$ 4,000,000
22	Juvenile Custody Facilities Improvements	\$ 2,100,000
23	Main Jail Infrastructure Improvements	\$ 1,900,000
24	Medical Office Building – Valley Health Center San José Construction	\$ 1,000,000
25	Necessary Upgrades to Parks Facility at Silver Creek Campus	\$ 8,600,000
26	Necessary Upgrades to VHP Facility at Silver Creek Campus	\$ 18,000,000
27	O'Connor & St. Louise Regional Hospital Nurse Call System Upgrades	\$ 7,000,000
28	O'Connor & St. Louise Regional Hospital Security System Replacement	\$ 2,500,000
29	O'Connor Hospital Diagnostic Imaging Construction	\$ 13,000,000
30	O'Connor Hospital Elevator Modernization (Phase 2)	\$ 3,000,000
31	O'Connor Hospital Life Safety Compliance Projects	\$ 2,165,000
32	Office of Reentry and Diversion Planning & Improvements	\$ 600,000
33	Reconfiguration of Main Jail Sheriff Classification Space/Custody Health Services	\$ 1,900,000
34	Registrar of Voters Facility Upgrades at 880 Ridder Park	\$ 500,000
35	Reimburse VHP for Silver Creek Buildings	\$ 10,904,263

Table 1: Continued

FY 23-24 Recommended Capital Projects		Budget
36	Santa Clara Valley Healthcare (SCVH) Diagnostic Imaging Equipment Replacement	\$ 13,000,000
37	Santa Clara Valley Medical Center (SCVMC) Emergency Department Improvements	\$ 6,981,716
38	SCVMC Building E Improvements for Lab Space and Equipment Upgrades (needed to facilitate Emergency Department expansion)	\$ 10,000,000
39	SCVMC Critical Compliance Upgrade to the Burn Unit	\$ 13,258,200
40	SCVMC Operating Room Renovation	\$ 500,000
41	SCVMC Seismic Improvements	\$ 7,000,000
42	SCVMC Serology Improvements	\$ 1,585,000
43	SCVMC Upgrade Women's and Children's Center	\$ 380,000
44	Seismic Assessments for Facilities Countywide	\$ 232,000
45	Sheriff's Office Range Office and Armory	\$ 2,853,000
46	Silver Creek Improvements for Patient Access Support Services (PASS)	\$ 2,000,000
47	Social Services Agency Office Reconfiguration at 1867 Senter Rd	\$ 1,400,000
48	St. Louise Regional Hospital Air Handling Replacements	\$ 3,000,000
49	St. Louise Regional Hospital MRI Pathway Canopy	\$ 450,000
50	Valley Health Center Morgan Hill Skilled Nursing Facility	\$ 5,000,000
51	Project Closure Savings	(\$3,000,000)
Total Capital Projects		\$ 277,090,462

FY 23-24 Recommended Projects

— Descriptions

1. Anticipated Investments in Sub-Acute Behavioral Health Facilities:

This funding is for development and to capitalize operating external funding opportunities to support the creation of additional behavioral health treatment beds, licensed adult residential facilities, and other residential care, treatment, and housing for individuals with significant mental health and substance use treatment needs.

One-time Cost: \$12,600,000
Funding from transfer in of ARPA

2. Backup Generator for Sheriff's Office South County Substation:

Funding provides for the purchase and installation of a backup generator at the Sheriff's Office Substation, which currently doesn't have one and is at risk of not having power during a power outage. Adding this functionality will help with emergency response efforts and to maintain efficiency for all of the electronic equipment that is important to this work.

One-time Cost: \$98,800

3. Behavioral Health allcove San José on White Road:

This funding would be used for tenant improvements (TI) for a new location for allcove San Jose. Allcove is a partnered program with Stanford University and Alum Rock Counseling Center that provides a dedicated space where youth, ages 12-25, can receive integrated services in one location, including mental and physical health, peer and social support, substance use treatment services, and supported education and employment services to build resilience and maintain youth safety in the community for those who are at risk of or have been marginalized or may feel stigmatized by existing services.

One-time Cost: \$3,200,000
Funding from transfer in of ARPA

4. Behavioral Health Monterey Road Facility Improvements:

This funding would expand client access and support TI for the clinical space used for the County Assisted Outpatient Treatment Program (AOT).

One-time Cost: \$7,000,000
Funding from transfer in of ARPA

5. Behavioral Health South County Clinic Improvements:

This funding is for the lease acquisition of a more appropriate clinical facility, required TI, and purchase of furniture, fixtures, and equipment for the South County Behavioral Health Clinic to expand quality of care and improve access to services in a demographic area requiring additional behavioral health services.

One-time Cost: \$4,600,000
Funding from transfer in of ARPA

6. Capital Planning Efforts (new project planning):

The Capital Planning division leads planning processes with County stakeholders for each Capital Project, including scope development, programming, and cost estimation, often utilizing consultant expertise. FY 23-24 Capital Planning funding will allow for more comprehensive planning of both short- and long-term projects, including responses to space requests, Master Planning County-owned land, existing facilities conditions assessments, California Environmental Quality Act (CEQA) documentation, and cost estimates. Certain projects also require Capital Planning services to determine the feasibility of a project or receive community input on projects of significance to the community.

One-time Cost: \$2,000,000

7. Childcare Planning Project:

Funding for planning and development of future space dedicated to childcare needs.

One-time Cost: \$3,000,000

8. Construction of the Hub Plan at Parkmoor Campus:

The approximately 22,000 square-foot building complex will provide a Community Center ("Hub"). The Hub will include a recreation space for community youth as well as programming areas for the Social

Services Agency staff and other community-based organizations that are needed to support the Hub. This funding allows for the construction of the Hub at the Parkmoor property.

One-time Cost: \$7,000,000

9. Countywide ADA Improvements:

This funding ensures resources are available for ADA assessments and accessibility improvements at various County facilities as needs are identified or there are opportunities to increase accessibility as other facility improvements are made.

One-time Cost: \$5,000,000

10. Countywide Security Improvements:

This recommendation provides funding for security and safety projects in facilities throughout the County, including fortifications and security systems to ensure employee and client safety, as well as confidentiality and privacy.

One-time Cost: \$1,337,000

Partial Funding from 2011 Realignment: \$1,150,000

11. Crime Lab Server Room Fire Suppression System:

The existing water-based fire suppression systems that are required by the Fire Code to protect the building are unsuitable for protecting the computer network servers, data, and communications equipment in four rooms. This funding would install clean agent, a pre-action fire suppression device.

One-time Cost: \$1,610,483

12. Critical Improvements to the Government Center at 70 W. Hedding:

To increase the longevity of the Government Center and thereby advance sustainability goals, this funding would be used to improve the usability and infrastructure of buildings at 70 W. Hedding. It will replace the East Wing elevators, upgrade electrical and HVAC infrastructure, reconfigure office and community space, renovate floors to optimize utilization, and initiate construction for an all-inclusive restroom in the public lobby area of the Government Center’s West Wing for public and staff use.

One-time Cost: \$16,900,000

13. Critical Upgrades to Registrar of Voters Warehouse:

The Registrar of Voters requires additional warehouse space at the Berger Campus to meet core operational needs related to elections. This funding will be used for expansion and upgrades of the warehouse space.

One-time Cost: \$2,000,000

14. Deferred Maintenance Program:

This funding is for Life Cycle Infrastructure focused on ensuring the continued usability of County-owned buildings and properties. Deferred maintenance projects repair and restore County buildings, systems, and equipment that have reached or exceeded their useful lives. An investment of \$27.2 million is included in the FY 23-24 Recommended Budget for the deferred maintenance program.

FY 23-24 Deferred Maintenance Program		
#	Project Description	Budget
1	80 Highland Methadone Clinic Reroof	\$250,000
2	90 Highland Recarpet and Reroof	\$350,000
3	Civic Center Parking Garage Gate Control Replacement	\$307,000
4	Elmwood Improvements & Barrack Demolition	\$2,600,000
5	Fairgrounds Improvements	\$2,250,000
6	James Ranch Reroof	\$340,000
7	Juvenile Hall Building 5908 Reroof	\$1,300,000
8	Juvenile Hall Court Elevators Repair	\$300,000
9	Juvenile Hall Dorm Fire Alarm Replacement	\$121,000
10	NPC Seismic Anchorage Design and limited installation - VHC O'Connor & SLRH	\$2,000,000
11	Park Alameda Boiler Replacement & Water Repairs	\$280,000
12	SCVMC Reroof Building K, R, and J	\$4,250,000
13	SLRH Improvements	\$3,930,000
14	South County Methadone Clinic Repairs	\$303,000

15	VHC Gilroy Boiler Replacement	\$214,000
16	VHC Lenzen Reroof and Patio Repair	\$1,900,000
17	VHC O'Connor Improvements	\$3,290,000
18	VHC O'Connor Elevator Repairs	\$1,500,000
19	VMC O'Connor Install Backflow Preventer	\$1,500,000
20	West Wing Carpet Replacement First Floor	\$250,000
One-time Total		\$27,235,000

One-time Cost: \$27,235,000

15. Demolition of Old Animal Services Facility:

This funding is for the demolition of the currently vacant and unused building at the Old Animal Services Facility for safety purposes and to eliminate unnecessary maintenance costs.

One-time Cost: \$1,400,000

16. Elmwood ADA Improvements:

As part of coming into compliance with the jail consent decrees, these funds will support ADA-related facility upgrades including realignment and barrier removal of interior spaces.

One-time Cost: \$300,000

17. Elmwood Campus Improvements:

This funding will support the demolition of uninhabitable space on the Elmwood Campus, creating a safer environment and facilitate interim and long-term planning for appropriate housing, treatment, and rehabilitative space at Elmwood.

One-time Cost: \$21,100,000

18. Emergency Repairs Account:

This funding will be used for emergency repair needs at County facilities that arise unexpectedly throughout the fiscal year, as the County maintains a large number of facilities.

One-time Cost: \$5,000,000

19. Energy and Sustainability Efforts - Green Fleet Infrastructure:

The Energy and Sustainability Effort funding supports energy-specific projects that will move the County closer to achieving environmental stewardship goals while maintaining fiscal responsibility. For FY 23-24, the funding will be used to improve the County fleet operations, including installing the necessary charging infrastructure and stations to support recharging needs to meet California Air Resources Board Advanced Clean Fleets (ACF) regulations that will require the County to purchase at least 50% of heavy-duty vehicle replacements with zero-emission vehicles (ZEVs) beginning on January 1, 2024. One hundred percent of the new heavy-duty vehicles are anticipated to be ZEVs starting on January 1, 2027. A remodel and expansion of a portion of the facility will further reduce available parking space, so additional parking will offset the total loss of parking spaces onsite as more EV charging stations are installed.

One-time Cost: \$9,900,000

20. Facility Switchgear Replacement:

The medium voltage switch gear that serves the entire Berger campus and serves critical loads—including the County data center, evidence storage, and ROV functions—is at the end of useful life. This funding will replace the gears and transformers.

One-time Cost: \$1,000,000

21. Health System Nursing Education Center Move to Silver Creek Campus:

Funding will allow for TI for space at the Silver Creek Campus to replace and expand space for on-boarding training for inpatient and ambulatory nursing staff at SCVMC, OCH, SLRH, and Custody Health Services. The Nursing Education Center also provides annual and other ongoing training for our nursing workforce, as well as other clinical units at SCVMC.

One-time Cost: \$4,000,000

22. Juvenile Custody Facilities Improvements:

Funding to reconfigure space allocations and improve facilities to meet current needs of staff and clients, including an outdoor sports field to provide residents with the opportunity to participate in a wider variety of

sports to promote conflict resolution, sportsmanship, and rehabilitation.

One-time Cost: \$2,100,000
Funding from 2011 Realignment

23. Main Jail Infrastructure Improvements:

These funds will address life safety hazards, including separating Main Jail North's emergency and standby load after the demolition of old Main Jail South to meet code requirements and the assessment, design, construction and integration of the smoke control and fire-phone system to the building wide first alarm system.

One-time Cost: \$1,900,000

24. Medical Office Building – Valley Health Center San José Construction:

This funding will be used to begin construction, spread out over a few years, to develop a class A, ten-story, state-of-the-art HCAI-3 Medical Office Building of 231,579 square feet. Services provided will be: Diagnostic Imaging, Dental, Administration, Facility Support, Specimen Lab, Pediatric Urgent Care, Adult Urgent Care, OB/Gyn, Pediatric Primary Care, Pediatric Specialty Care, Primary Care Behavioral Health, Adult Medicine, Maternal Fetal Medicine and Pharmacies.

One-time Cost: \$1,000,000

25. Necessary Upgrades to Parks Facility at Silver Creek Campus:

This funding will be used to make necessary TI to a building on the Silver Creek Campus to be used by the Parks Department. Building improvements, including the replacement of a compromised fire suppression system, will allow the Parks Department to relocate to one central location as well as provide a potential location to accommodate a training and development center for countywide use.

One-time Cost: \$8,600,000

26. Necessary Upgrades to VHP Facility at Silver Creek Campus:

This funding is for the TI for Valley Health Plan's relocation to 5845 Hellyer Ave. from its current leased

space on North First Street and Component to the Silver Creek Campus.

One-time Cost: \$18,000,000
Funding from VHP Enterprise Funds

27. O'Connor & St. Louise Regional Hospital Nurse Call System Upgrades:

Nurse Call systems at O'Connor and St. Louise Regional Hospitals on all floors and departments are at end of life and must be replaced with updated technology. Nurse Call systems are required in hospitals and fall within Life Safety systems.

One-time Cost: \$7,000,000

28. O'Connor & St. Louise Regional Hospital Security System Replacement:

Security systems at O'Connor and St. Louise Regional Hospitals are at end of life and must be replaced with updated technology. These include video surveillance cameras as well as badge readers at doors. Additionally, existing panic/duress technology will be replaced, and new locations installed in areas where potential risks have been identified.

One-time Cost: \$2,500,000

29. O'Connor Hospital Diagnostic Imaging Construction:

This funding is for construction costs associated with the replacement of several Diagnostic Imaging modalities (Catheterization Lab 2, Nuclear Medicine 1, Radiology 5 & 6) that are at or past their end of life. With replacement of the equipment, O'Connor Hospital will be able to provide more efficient services with higher quality functionality and resolution, eliminating the constant need for repairs.

One-time Cost: \$13,000,000

30. O'Connor Hospital Elevator Modernization (Phase 2):

This funding is for the second phase of construction for the repair of six elevators throughout four buildings at the O'Connor Campus. The modernization will eliminate downtime and the current consistent need for repair technicians on site.

One-time Cost: \$3,000,000

31. O'Connor Hospital Life Safety Compliance Projects:

To meet the requirements of Assembly Bill 2190, acute care services will be removed from two existing 1953 SPC-1 buildings on campus, involving the rerouting of building egress to meet fire and life safety requirements; redistributing site and building utilities; providing fire and seismic separation of the 1953 buildings from adjoining buildings; and renovating the Diagnostic Imaging Department, the Radiation Therapy Department, and staff and public areas.

One-time Cost: \$2,165,000

32. Office of Reentry and Diversion Planning & Improvements:

This funding will expand and improve current facilities for clients to access reentry services upon their release from incarceration and connect them to longer-term treatment and mental health services. Mission Street Recovery Station is an alternative to jail or the Emergency Department for individuals who are under the influence of alcohol and serves individuals experiencing crisis due to drugs or mental health. Funding will also begin planning and a community outreach study for the potential need of a new Reentry facility.

One-time Cost: \$600,000

Funding from AB109

33. Reconfiguration of Main Jail Sheriff Classification Space/Custody Health Services:

This will provide funding for the design of the Main Jail North intake booking area, along with exam rooms adjacent to booking, to allow for a more efficient booking process, provide additional medical staff room to work, and improve the access and care provided to inmates as required in the consent decree remedial plan. This project scope will also address the needs of classification staff responsible for determining the housing for inmates.

One-time Cost: \$1,900,000

34. Registrar of Voters Facility Upgrades at 880 Ridder Park:

This funding will be used to reconfigure a leased facility for optimal utilization as a long-term space critical to the training and development of vote center staff throughout the year.

One-time Cost: \$500,000

35. Reimburse VHP for Silver Creek Buildings:

The Silver Creek Campus was originally purchased using enterprise funds from Valley Health Plan given the anticipated use of part of that campus for a new VHP headquarters building. The County General Fund must reimburse VHP for the remaining facilities on the Silver Creek Campus, and this funding will initiate the asset transfer from VHP to the County over multiple years prior to their renovation for future County utilization.

One-time Cost: \$10,904,263

36. Santa Clara Valley Healthcare (SCVH) Diagnostic Imaging Equipment Replacement:

This funding would be used for the design, permitting, and construction needed for the replacement of critical diagnostic imaging equipment that has reached end of life.

One-time Cost: \$13,000,000

37. Santa Clara Valley Medical Center (SCVMC) Emergency Department Improvements:

Despite having the busiest emergency department in Santa Clara County, SCVMC also has one of the smallest Emergency Department facilities in the County. This project will create approximately 15,350 square feet of new space devoted to patient care, providing more than double the number of existing beds, a larger waiting room, and two separate entrances for patients who are transported by ambulance. An additional 9,300 square feet will also provide engineering support and storage space in the new basement area. As part of the project, certain functions of the SCVMC Lab in the basement will be relocated.

One-time Cost: \$6,981,716

This funding allocation is from 2012 Measure A

38. SCVMC Building E Improvements for Lab Space and Equipment Upgrades (needed to facilitate Emergency Department expansion):

The previously approved renovation plan for Building E to support the decanting of offices and clinics in Old Main (Building C) is being revised to support the relocation and renovation of the Toxicology Lab and the Chemistry Analyzer Validation Space from Building K to Building E. This will provide needed

lab space to accommodate newer lab equipment and replace existing equipment that are nearing the end of their service life.

One-time Cost: \$10,000,000

39. SCVMC Critical Compliance Upgrade to the Burn Unit:

The SCVMC Regional Burn Center is one of only 62 burn centers in the United States certified by the American Burn Association and the American College of Surgeons. The existing eight-bed Burn Center was designed and constructed during the mid-1980s and occupies approximately 4,500 square feet on the Fourth Floor of the West Wing at the SCVMC campus. The Center will relocate to the entire 3rd Floor of Building K, increasing the size of the unit to over four and a half times the space, at 20,000 square feet. This project is currently under construction, and this funding will allow the project to be completed by the end of 2024.

One-time Cost: \$13,258,200

40. SCVMC Operating Room Renovation:

This funding will provide a feasibility study to determine the infrastructure of existing conditions to be able to upgrade equipment that is at end of life and renovate Operating Room 3 to bring it up to community standards.

One-time Cost: \$500,000

41. SCVMC Seismic Improvements:

This project is a continuation of the Hospital Seismic Safety Project and consists of the seismic upgrade of the Services Building, proposed demolition of the Old Main Hospital (East and West), continuation of the central utility loop to support Building E (Rehab) while Old Main is demolished, and the rebuild of Old Main West. This budget augmentation will support the initiation of the Services Building seismic retrofit and extension of the central utility loop, continuation of design of new Old Main West, and temporary relocation of occupants of Old Main.

One-time Cost: \$7,000,000

42. SCVMC Serology Improvements:

This funding creates expanded serology workspace to support equipment necessary for serology (e.g., HIV, syphilis, etc.) testing for the community.

One-time Cost: \$1,585,000

43. SCVMC Upgrades to Women's and Children's Center:

To enhance services to women and children, SCVMC will consolidate pediatric, birthing, and postnatal departments into a single existing hospital building. The County, in partnership with the VMC Foundation and Silicon Valley Creates, will raise funds from the community to help transform the existing SCVMC Main Hospital into the Women's and Children's Center. This funding will go to improvements that include installation of two new ADA bathrooms for the Family Baby Unit.

One-time Cost: \$380,000

44. Seismic Assessments for Facilities Countywide:

This funding is for future seismic studies of County facilities to ensure the safety of the inhabitants in the event of an earthquake.

One-time Cost: \$232,000

45. Sheriff's Office Range and Armory:

The funds will be used for critical upgrades to the range, which is used for firearms training, de-escalation, and active shooter response training, as well as the armory that is used to store law enforcement related weaponry that has become outdated and a potential security issue.

One-time Cost: \$2,853,000

46. Silver Creek Improvements for Patient Access Support Services (PASS):

This funding will initiate design for the relocation of non-direct patient care staff out of the primary care clinics and consolidating numerous small call centers. PASS will create one main contact and assistance point for patients who need access to any network service offered by one of the County's four main medical campuses or associated primary care and enterprise clinics; produce more efficient workflows; and eliminate redundancies. Additionally, moving

these administrative functions out of their current locations will free up space at medical facilities for clinical functions that are needed for face-to-face patient encounters, on-site partnerships, and in-reach services.

One-time Cost: \$2,000,000

47. Social Services Agency Office Reconfiguration at 1867 Senter Rd:

These funds will be used to replace and install new workstations and to replace office furniture that has reached end of life.

One-time Cost: \$1,400,000

48. St. Louise Regional Hospital Air Handling Replacements:

This funding will be used to replace Air Handling Units 1, 2, and 7 at St. Louise Regional Hospital that are reaching end of life.

One-time Cost: \$3,000,000

49. St. Louise Regional Hospital MRI Pathway Canopy:

This funding will be used for a canopy that will better protect patients and staff from inclement weather during transport between the hospital and the MRI located adjacent to the main hospital building.

One-time Cost: \$450,000

50. Valley Health Center Morgan Hill Skilled Nursing Facility:

The County Health System has been working to upgrade the former De Paul facility to a level of usability to meet significant community need for expanded skilled nursing facility beds by converting the existing 36-bed inpatient wing to be renovated to skilled nursing beds. The project will ensure the facility is successfully utilized and licensed by the Department of Health Care Access and Information (HCAI, formerly OSHPD) and will include necessary improvements and repairs to building systems. In addition to these upgrades to the Morgan Hill campus, outpatient services, Adult Urgent Care, Specimen Collection Lab, X-Ray, and Pharmacy are nearing completion.

One-time Cost: \$5,000,000

51. Project Closure Savings:

Due to funding limitations, the recommendation is to use these savings towards other FY 23-24 capital projects.

- **Capital Program Holding Account:** A holding account is established within Capital Programs to receive all surpluses or uncommitted funds returned from completed projects. These funds can be re-purposed to fund other FY 23-24 capital projects.

One-time Cost: \$3,000,000

Signature Projects in the 10-Year Capital Improvement Program

This section will provide an overview of signature planning and capital projects reflected in the 10-year CIP horizon. A list of all open projects can be found in Appendix B.

Signature Planning and Capital Projects

Grant Avenue Educator Workforce Housing

To address the housing needs of educators and staff from local participating school districts, the Board of Supervisors approved the 231 Grant Educator Workforce Housing project in Palo Alto. The project would demolish the existing office building at the site and would construct a new four-story building of 110 residential units, totaling approximately 112,000 square feet. There will also be approximately 2,000 square feet of community space, including a lounge, an activity room, and a laundry room that would be provided for residents’ use, as well as management offices. It will also include approximately 1,200 square feet of “flex space” that could be used as a café, other retail, or commercial use. As part of the project, a 112-spot car parking garage will be constructed on the site, as well as space to park 134 bicycles. Demolition of the existing office building is scheduled for June 2023, with construction beginning soon after.



Image: Rendering, 231 Grant Educator Workforce Housing

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$21.0M	-	-
Grant	\$25.0M	-	-
Measure A	\$6.0M	-	-
Other Funding	\$42.7M	-	-
TOTAL	\$94.7M	\$0.0M	\$0.0M

Estimated Operating Expenses ¹
\$1,728,000

¹ Operating Expenditures are developed with an average square foot assumption for maintenance, utilities, and custodial costs based on the County’s existing facilities. The estimate reflects a point in time analysis and is subject to escalation costs depending on when the new facility is online.

Signature Projects in the 10-Year Capital Improvement Program

New Adolescent Psychiatric Facility and Behavioral Health Services Center

The Board, County leadership, and the community identified the need to improve programs and facilities for behavioral health services, as access to child and adolescent inpatient psychiatric facilities in Santa Clara County is very limited and existing behavioral health facilities are nearing the end of their effective use. The new Adolescent Psychiatric Facility and Behavioral Health Services Center will address these issues and will include inpatient psychiatric care for children, adolescents, and adults; emergency psychiatric services, including assessment, intake and crisis for children, adolescents, and adults; emergency psychiatric services; and mental health urgent care.

MAIN ENTRY - VIEW FROM SOUTHWEST



Image: Rendering, Adolescent Psychiatric Facility & Behavioral Health Services Center, San José

Plans and specifications have been reviewed and approved by the State’s Department of Healthcare Access and Information (HCAI). The goal of this facility is to provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. This facility will serve to eliminate or reduce the number of minors being admitted to out-of-county hospitals.

This project is being funded with a combination of General Fund, debt financing, and grants. Demolition of and existing parking structure and excavation for the new structure began in June 2022. The general contractor began foundation work in February 2023 and completion is expected in early 2025.

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$156.5M	\$0.0M	\$0.0M
Debt Financing	\$391.0M	\$0.0M	\$0.0M
BHCIP Grant	\$0.0M	\$80.0M	\$0.0M
TOTAL	\$547.5M	\$80.0M	\$0.0M

Estimated Project Costs	
Planning	\$0.5M
Design	\$37.2M
Construction	\$567.2M
Other	\$22.6M
TOTAL	\$627.5M

Estimated Operating Expenses ¹
\$3,731,400

Signature Projects in the 10-Year Capital Improvement Program

New Santa Clara Valley Healthcare (SCVH) Master Plan



Image: Santa Clara Valley Medical Center, San José

Since August 2021, the Health System and the Facilities and Fleet Department have been developing the Santa Clara Valley Healthcare Multi-campus Master Plan (Hospitals Master Plan), which provides a planning framework through which to assess potential future investments focused on facility improvements and land use planning for Santa Clara Valley Medical Center, O'Connor Hospital, St. Louise Regional Hospital, and Valley Health Center Morgan Hill.

The purpose of the Hospitals Master Plan is to ensure the Health System has the facilities needed to meet health service line needs with an enterprise-wide perspective, avoiding duplication of services and strains on resources while maximizing patient access to healthcare and considering differing regional and local needs. The associated capital framework envisions and quantifies the potential investments needed to meet the Health System's delivery goals across the county and enables short-term projects (by 2030) to be done within a long-term (20-30 year) context. The Hospitals Master Plan also incorporates regulatory requirements such as seismic upgrades (required by 2030) and Board of Supervisors priorities such as electrification and Mental Health Rehabilitation Center expansion alongside operational needs such as Emergency Department expansions. The Hospitals Master Plan also includes opportunities for residential facilities on hospital campuses, particularly in South County such as the proposed assisted living or long-term care facilities on the St. Louise Regional Hospital campus.

The Hospitals Master Plan will evolve over time and was presented to the Board of Supervisors for initial feedback in February 2023. In April 2023, VMC presented a business plan to the Board of Supervisors which, paired with the Master Plan, provides information on the business needs driving the planned expansions and prioritization proposed in the Master Plan.

Signature Projects in the 10-Year Capital Improvement Program

The projects recommended for funding in the upcoming year, as well as prior years focus on:

- Progress toward meeting Seismic Safety Compliance regulatory requirements to keep inpatient beds and services licensed;
- Meeting critical community needs, e.g., increasing emergency department treatment bays along with projects to support ancillary services including diagnostic imaging and laboratory services;
- Improving patient access not only to critical care facilities but also preventive, specialty care, and behavioral health services; and
- Ensuring compliance with the Joint Commission facility life-safety and infection prevention requirements by addressing deferred maintenance needs.

There are projects identified by the Hospitals Master Plan that have received funding in previous years through previously adopted budgets. These projects continue to be funded and include:

- SCVMC Emergency Department expansion and improvements,
- St. Louise Regional Hospital Emergency Department Expansion,
- Patient Access Support Services center at Silver Creek campus, and
- Behavioral Health facilities improvements and expansion.

Healthcare projects identified in the Hospitals Master Plan and proposed to receive funding through the FY 23-24 Recommended Budget include:

- SCVMC Seismic Improvements,
- SCVMC Emergency Department expansion and improvements,
- SCVMC Core & Reference Lab relocation, expansion, and upgrade,
- Patient Access Support Services center at Silver Creek campus, and
- VHC Morgan Hill Skilled Nursing Facility.

Projects identified in the Hospitals Master Plan which received partial or no funding will be considered for the CIP in future years based on the recommended project phasing, County and SCVH priorities, and availability of funds.

A mechanism for funding the remaining capital projects from the Hospitals Master Plan would likely be through the issuance of debt. Debt financing could be used to package numerous individual capital projects if desired by the Board of Supervisors. This would ensure that projects remain on track and avoid delays due to funding limitations.

Community engagement and CEQA work for the Master Plan will take place in FY 23-24, and required revisions will be made as needed to meet the Health System's changing outlook.

Signature Projects in the 10-Year Capital Improvement Program

SCVH Diagnostic Imaging

Upon acquiring two additional hospitals, along with the County's current hospital and clinics, Diagnostic Imaging equipment has become a crucial focus for the hospital's functions and capabilities. There is a need to replace end-of-life equipment with the latest technology to ensure residents are receiving the best care possible.

Currently, Diagnostic Imaging is converting all mammography systems enterprise wide to digital breast imaging (DBI). This will include all hospitals and clinics Enterprise wide. The DBI capability is presently live at VHC Downtown and will go live at Valley Medical Center (VMC), St. Louise Regional Hospital (SLRH), and VHC Morgan Hill by end of 2023. The VHC clinics and O'Connor Hospital (OCH) are scheduled to follow.

Throughout the 2023 Calendar year, CT's (Computerized Tomography) are also being replaced enterprise wide with new GE Dual energy systems at OCH, VMC, and SLRH, giving faster scan times and additional capabilities. The 3T MRI (Magnetic Resonance Imaging) at VMC is being upgraded (beginning 3rd quarter of 2023) and the 1.5T to be replaced thereafter. OCH will upgrade their 1.5T in the 3rd quarter of 2023. SLRH will replace with a new mobile system by end of 2023.

The two x-ray systems at VMC in the Emergency Department will be replaced with GE 656 systems providing new digital technology for faster image acquisition for trauma. Four x-ray rooms in the main radiology department at VMC will be replaced with GE 656 models that will provide better imaging for orthopedics and better ease of use for the technologist. In Interventional Radiology, a new Siemens Bi-plane will begin construction by the 4th quarter of 2023 at VMC, adding a new Neuro-interventional service line for the Enterprise. This will eliminate the need for transfers to Stanford Health Care for this service.

Ultrasound systems have been replaced over the last four years at all three sites providing the latest technology. There are plans for expansion of additional rooms at VHC San José when the site is completed. VMC has an accredited vascular program and will expand by adding a site at Wound Care by June 2023. Diagnostic Imaging opened a Call Center in March 2023 at Senter Road for scheduling. The goal is to roll out system wide by the end of June 2023. The Enterprise is working continuously to assess the needs and access for the patients we service in Diagnostic Imaging.

Signature Projects in the 10-Year Capital Improvement Program

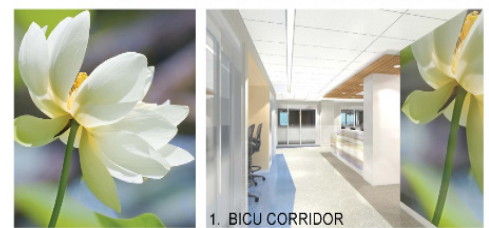
SCVMC Critical Compliance Upgrade to the Burn Center Unit

The existing eight-bed Regional Burn Center occupies approximately 4,500 square feet on the fourth floor of the West Wing (Building K) of the SCVMC Main Hospital facility. The Burn Center was designed and built as part of the construction of the West Wing in the mid-1980s. Because of the Women’s and Children’s Center project, the 20,000 square foot space on the third floor of Building K became available for the new modern Burn Center without affecting the operations of the existing Burn Center. The Women’s and Children’s Center maternity services moved to its new locale at the Main Hospital fourth floor in November 2022. The Burn Unit project began construction in December 2022.

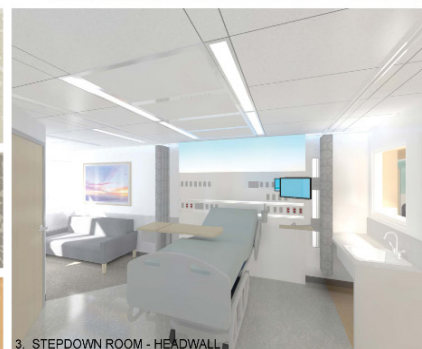
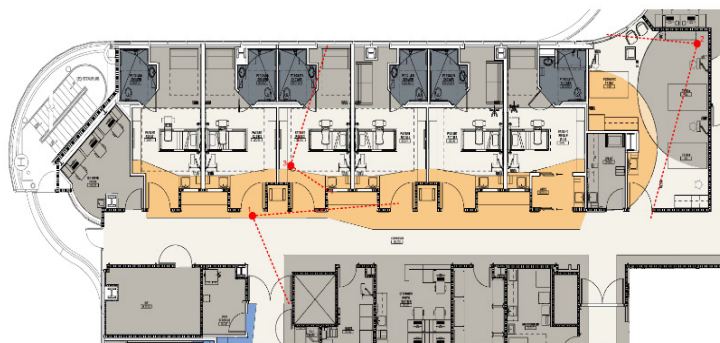
Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$44.9M	\$13.3M	\$0.0M
TOTAL	\$44.9M	\$13.3M	\$0.0M

Estimated Project Costs	
Design	\$2.8M
Construction	\$54.4M
Other	\$1.0M
TOTAL	\$58.2M

Estimated Operating Expenses ¹
\$360,000



BURN UNIT INTERIOR DESIGN CONCEPTS STEPDOWN



Images: Rendering, Burn Center, SCVMC

Signature Projects in the 10-Year Capital Improvement Program

SCVMC Emergency Department Improvements

This project is a complex expansion of the SCVMC’s current 24-bed Emergency Department. The project will expand the Emergency Department by capturing the courtyard between the West Wing building and the Ancillary building, reconfiguring the ambulance bay, and capturing a portion of the courtyard between the West Wing and the Main Hospital. It is a multi-phased project to allow for continued operation of the existing Emergency Department during construction. This project will double the number of beds and treatment spaces in the Emergency Department and will greatly improve access, wait times, and patient satisfaction. The construction manager at risk (CMR) has been selected and awarded a contract for the delivery of this project. Design is complete and has been reviewed and approved by the Department of Healthcare Access and Information (HCAI) for review and approval. The first increments of construction of this project are expected in the last quarter of 2023.



Image: Rendering, Emergency Department Expansion, SCVMC

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$25.6M	\$0.0M	\$0.0M
2012 Measure A	\$46.5M	\$7.0M	\$0.0M
TOTAL	\$72.1M	\$7.0M	\$0.0M

Estimated Operating Expenses ¹
\$276,300

Signature Projects in the 10-Year Capital Improvement Program

SCVMC Seismic Safety Project

In response to earthquake damage to Southern California hospitals, the State of California in 1994 enacted Senate Bill 1953 (an amendment to the Alfred E. Alquist Hospital Facilities Seismic Safety Act of 1983) with the following mandates:

- By 2013, hospital buildings must be constructed to remain standing and occupants able to exit safely after a seismic event. Through an extension granted to the County in accordance with Senate Bill 90, the 2013 date was extended to 2020. AB 2190 further extended the deadline for rebuilds to January 1, 2025, and SB 564 extended the deadline for retrofits to July 1, 2023.
- By 2030, hospital buildings must be constructed to remain operational and capable of providing acute-care medical services to the public after a seismic event.

Meeting State seismic safety law requirements drove development of the SCVMC Seismic Safety Project (SSP). The SSP identifies strategies to address regulatory requirements and service demands. The SSP takes a coordinated approach to several functionally and physically interrelated future hospital projects. The extensive interdependencies among services and buildings in a hospital complex necessitate an integrated assessment of the programmatic, functional, operational, and physical interrelationships among the individual projects and a coordinated approach to implementation.

The SSP aims to:

- Protect the community;
- Foster a care-delivery model in which patients are the highest priority;
- Facilitate cost-effective healthcare delivery;
- Enhance the financial stability of SCVMC;
- Support accomplishment of SCVMC's mission and strategic initiatives;
- Promote a positive patient experience;
- Provide flexibility to accommodate changes in healthcare delivery, operations, and technology;
- Complement the Main Hospital and Valley Specialty Center; and
- Be environmentally responsible.

Current Status — As of April 2023:

- Parking Structure 2 opened in Spring 2009.
- Construction of Sobrato Pavilion (also referred to as the Bed Building 1, or BB1) is complete with activation of the building on December 17, 2017. With the activation of the Sobrato Pavilion, SCVMC's new licensed bed total is 681 general acute care beds. This total includes the beds still in the non-compliant Old Main hospital. As the County remodels nursing units that moved into the Sobrato Pavilion and moves non-compliant nursing units to these compliant spaces, the license will again be modified to reflect the actual bed count.
- Construction of the Receiving & Support Center (RSC) is complete, and the building is fully occupied, except for the dietary kitchen. Construction of the tunnel connecting the RSC to Main Hospital circulation was completed in early 2015 and is operational.
- A major landscaping project was completed in Fall 2021.
- The seismic upgrade of the East Wing Services building, also known as Building F, began April 2020.
- Seismic Upgrade of VMC O'Connor to be accomplished by removing all critical care functions from the original 1952 hospital and the Boiler House to other compliant buildings in the hospital complex. This project is currently under construction and is due to be completed in July 2023.

Signature Projects in the 10-Year Capital Improvement Program

- The northern utility loop is currently being extended to support the Rehabilitation Building. Once complete, the Old Main hospital can be demolished and a smaller rebuild of Old Main West will be constructed. Completion of this phase is scheduled for January 2025.
- Many services and departments were relocated to accommodate the extensive seismic retrofitting of the hospital, and business and administrative functions for Revenue Cycle, Primary Care Administration, Patient Access, and Health Information Management have or are in the process of being relocated to the Silver Creek campus.

Signature Projects in the 10-Year Capital Improvement Program

Silver Creek Campus

The Administrative Space Committee has experienced an unprecedented number of requests for office and service space over the past ten years, which include the following:

- Office space for day-to-day operations;
- Available employee parking;
- Public parking for members of the community wishing to access County services;
- Storage space for department or Board office needs;
- Alternative office space, or swing space, for department occupancy during renovation or remodeling.



Image: Building at 5965 Silver Creek Valley Road, Silver Creek Campus

As a result, the FAF Planning Division gathered specific data on the type of space needed, space criteria, functional relationships among departments, gross square feet needs per employee, and other factors to conclude that the outstanding space needs for County departments amounted to approximately 550,000 gross square feet. FAF Planning used this metric to initiate a search for suitable properties to address the County’s space needs.

The County has since acquired two facilities in different areas of the county to meet this need. The Tasman Campus comprises four buildings, 110, 130, 150 and 180 West Tasman. The Silver Creek Campus comprises five buildings, 5710 and 5750 Fontanoso Way, 5965 and 5905 Silver Creek Valley Road, and 5845 Heller Avenue. Tenant departments have moved into various buildings at the Silver Creek campus on a temporary basis while long-term planning for the campus continues and a phased construction is implemented. Design has begun for a seismically fortified building at 5710 Fontanoso Way, for Parks and Recreation Department on the ground floor of 5965 Silver Creek Valley Road, and for Valley Health Plan and potential tenant departments at 5845 Heller Avenue (2 floors). Planning will begin for the relocation of a health system consolidated call center at 5905 Silver Creek Valley Road.

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$65.8M	\$14.6M	\$50.0M
Valley Health Plan	\$15.0M	\$18.0M	\$0.0M
Parks and Rec	\$8.0M	\$2.6M	\$0.0M
TOTAL	\$88.8M	\$35.2M	\$50.0M

Estimated Project Costs ³	
Planning	\$2.0M
Design	\$14.0M
Construction	\$3.1M
TOTAL	\$19.1M

Estimated Operating Expenses ¹	
\$6,479,100	

³ Estimated project costs reflect current allocations of funding, more information will be known once designs are complete. Amounts will be updated in subsequent iterations of the CIP.

Signature Projects in the 10-Year Capital Improvement Program

The Hub at Parkmoor

A prior-year funding allocation allowed for the purchase, planning, and programming of the Parkmoor property to be used by the Hub—Youth program. On December 17, 2019, the Board of Supervisors approved the co-location of housing with the Hub services that would provide much needed affordable and supportive housing for youth and families. In this time of critical needs for housing and supportive services for youth, the key goal for this project is to maximize the social benefits on this approximately 1.6-acre site. At the direction of the Board, the Office of Supportive

Housing, with the Department of Family and Children Services and Facilities and Fleet, selected a developer to construct a new facility that will provide a high-quality youth center—the Hub—as well as a significant number of affordable and supportive housing units to accommodate families, foster youth, and former foster youth families. Development began in FY 21-22 with demolition of the existing buildings and the submission of an entitlement land use application. Construction is projected to start on/or around November 2023 and is expected to be completed in or around June 2025.



Image: Rendering of Parkmoor Hub and Housing Development

Estimated Funding Sources - The Hub			
	Prior Years	FY24	Future Years
General Fund	\$10.8M	\$7.0M	\$4.5M
TOTAL	\$10.8M	\$7.0M	\$4.5M

Estimated Project Costs - The Hub	
Land Acquisition	\$6.0M
Demolition & Redevelopment	\$0.8M
Planning	\$0.1M
Design	\$0.0M
Construction	\$15.3M
TOTAL	\$22.2M

Estimated Operating Expenses ¹ - The Hub
\$255,000

Estimated Funding Sources - Housing			
	Prior Years	FY24	Future Years
Permanent Loan	\$6.6M	-	-
City of San José	\$16.8M	-	-
County NPLH	\$4.0M	-	-
County Measure A	\$16.0M	-	-
Tax Credit Equity	-	\$35.0M	-
TOTAL	\$43.4M	\$35.0M	\$0.0M

Signature Projects in the 10-Year Capital Improvement Program

Valley Health Center North County

The Valley Health Center (VHC) North County, located at 4151 Middlefield Road, Palo Alto, is a lease (with purchase options), of a two-story 24,512 square foot building conversion from office to medical use.

The VHC North County will serve the needs of the North County community that otherwise have to access services at VHC Sunnyvale, which is at capacity. The new VHC North County will be a FQHC with Family Medicine Urgent Care for adults and pediatrics, Primary Care with Integrated Behavioral Health, among other ancillary services such as Diagnostic Imaging (x-ray and mammography), Specimen Lab, Pharmacy, Facility Support, and Administration. Design documents are complete, and construction documents have been initiated. Facility delivery is scheduled for the end of 2024.



Images: Rendering, North County VHC, Palo Alto

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$4.0M	\$0.0M	\$0.0M
TOTAL	\$4.0M	\$0.0M	\$0.0M

Estimated Project Costs	
Construction	\$4.0M
TOTAL	\$4.0M

Estimated Operating Expenses ¹
\$441,216

Signature Projects in the 10-Year Capital Improvement Program

Valley Health Center San José



Image: Rendering, VHC San José, 1410 S. Bascom Avenue, San José

The San Jose Valley Health Center project is a 231,579 square foot ten-story (2 below grade, 8 above grade) build-to-suit medical office building (MOB) lease with purchase options. Approximately one-mile distance from the Santa Clara Valley Medical Center campus, the site is located directly on the VTA's Bascom Light Rail Station. The MOB, once completed, will serve as a comprehensive and modern primary care center for the health and hospital system that will be a Federally Qualified Health Center (FQHC), housing over 900+ Health and Hospital employees working in various departments - Diagnostic Imaging, Dental, Administration, Facility Support, Specimen Collection Lab, Pediatric and Urgent Care, Adult Urgent Care, OB/Gyn, Pediatric Primary Care, Pediatric Specialty Care, Primary Care Behavioral Health, Adult Medicine, Maternal Fetal Medicine, and Pharmacies.

Relocation and consolidation of services will relieve space pressures and create a comprehensive and modern primary care center. The clinic will be HCAI-3 rated, improving cost recovery for delivery of the County's health care system. The MOB will be equipped with exam, specialty treatment, and procedure rooms; private offices; and open work areas for clinical service.

PMB Development, the landlord, has begun construction for the core and shell. County programming has been completed and planning documentation is underway. Partnering with the County, PMB has contracted for the County tenant improvements (TI). The first and second floors are for main lobby and active tenant use, with floors 5 through 10 dedicated as tenant space, with multiple outdoor terraces. Current TI design consists of an ambulance loading zone, 39 EV charging stations with pay-on-foot stations, and 11 exterior bike racks. The building will be sprinklered and served by five elevators. The parking garage will consist of four levels, including two subterranean levels and two levels above street grade, for a total of 600 stalls. First patient day is tentatively scheduled for Fall/Winter 2025.

Estimated Operating Expenses¹
\$4,158,000

Estimated Funding Sources			
	Prior Years	FY24	Future Years
General Fund	\$0.0M	\$1.0M	\$90.0M
TOTAL	\$0.0M	\$1.0M	\$90.0M

Plan Forward for Mental Health Treatment Beds

Psychiatric and Substance Use Residential and Detox Bed Capacity, Need and Shortage

The Behavioral Health Services Department (BHSD) has identified one of its strategic goals as increasing the availability of treatment beds, permanent housing, and temporary shelter for individuals with serious mental illnesses and/or substance use disorders. To determine the number of psychiatric beds, residential substance use treatment capacity, and the needs and shortages for various levels of care within Santa Clara County, BHSD has contracted with RAND Corporation (RAND). Rand Corporation was commissioned by the California Department of Health Care Services to perform a similar study in 2021 related to the identification of adult psychiatric bed capacity, needs, and shortages.

RAND will apply a similar methodology to evaluate the needs locally in Santa Clara County. Specifically, RAND will provide recommendations on psychiatric capacity need and shortages at the acute, subacute, and residential levels of care for both youth and adults. This would include recommendations on the need for substance use residential beds at designated American Society of Addiction Medicine (ASAM) levels of care for residential treatment and residential detoxification programs for youth and adults as well.

Using California licensure data, surveys of psychiatric and substance use treatment facilities, and information provided by the County, RAND will estimate capacity and need through survey methods, expert consensus estimates, and reference cases. Information such as utilized capacity, waitlist volume, and transfer data on patients transitioning between higher and lower levels of care will also be applied in the analysis.

Recommendations from the resulting RAND report will be used to help inform and guide the future direction of bed and housing developments and complement the following projects aimed towards increasing bed capacity by levels of care.

Acute Level of Care

The new Child & Adolescent Psychiatric Facility and Behavioral Health Service Center (APF/BHSC)

facilities will provide 77 beds, including 14 child beds, 21 adolescent beds, and 42 adult beds. There will also be outdoor space for recreation yards for patients. Additionally, it will provide Emergency Psychiatric Services, a pharmacy, and operational and administrative space. The project is projected to be complete in February 2025.

BHSD has also worked with San José Behavioral Health to add eight acute inpatient beds in FY 22-23.

Subacute Level of Care

BHSD continues to meet with current Institutions for Mental Diseases (IMD) providers to increase capacity by increasing the number of beds in the San Jose location. In FY 22-23, BHSD increased and adjusted the rates of the IMD providers to make it comparable to other counties and increased the ability to place individuals.

BHSD currently contracts with Crestwood for 55 beds at Crestwood's San Jose Mental Health Rehabilitation Center (MHRC). BHSD will be taking a phased approach to add an additional 45 available beds at this location. In FY 23-24, BHSD aims to add 20 additional beds at Crestwood San Jose MHRC, followed by another 25 additional beds in FY 2024-2025.

BHSD is also in discussions with Crestwood to add an estimated additional 44 to 50 available beds at their Skilled Nursing Facility located in Sunnyvale.

Residential Treatment

BHSD contracted with Momentum for Health (Momentum) for six additional Crisis Residential (CR) beds dedicated to serve justice involved individuals on July 1, 2022 through Department of State Hospital (DSH) funding. In October 2022, BHSD added an additional 11 Mental Health Residential Treatment beds through the A&A Health Services contract. In December 2022, BHSD amended The Camp Recovery Center's contract to add 3 additional SUTS residential Treatment beds. In April 2023, BHSD amended Success Group's Residential Care Facility contract to add five beds.

Plan Forward for Mental Health Treatment Beds

As of May 2023, BHSD has added 25 Residential Treatment beds to its system of care through the aforementioned efforts. By June 30, 2023, BHSD plans to add an additional 28-bed Adult Residential Care Treatment facility with Momentum at the 650 S. Bascom Avenue site, bringing the total of residential beds added to 53 in FY 22-23.

Planning the Future of County Assets

Strategic Planning Related to County Assets

The purpose of the Facilities and Fleet (FAF) Department, particularly its Sustainable Planning and Real Estate Division, is to manage and plan the County's General Fund real estate portfolio, to optimize the use of County-owned land and facilities for delivering services to the residents of Santa Clara County, and to meet temporary and long-term space needs through the leasing, acquisition, and development of properties throughout the county. FAF is currently working on signature projects for the County, including the Santa Clara Valley Medical Center multi-campus Master Plan, the Reid-Hillview Master Plan, and the continued improvements to the Silver Creek Campus. FAF and its partners, particularly the Office of Sustainability, continue to engage in long-range sustainable strategic planning, development, and purchase and leasing of facilities and campuses for the County to carry out its mission to plan for the needs of a dynamic community, provide quality services, and promote a healthy, safe, and prosperous community for all.

Balancing Safety and Fiscal Responsibilities

The County of Santa Clara Capital Improvement Program (CIP) is a comprehensive strategy designed to balance the budget while expanding the healthcare system to meet the growing needs of the community, maintaining essential infrastructure, and preserving core community services. The CIP is aimed at ensuring the sustainability and resilience of the county's operations, ensuring that the community's needs are met without compromising the County's financial stability.

One of the key features of the plan is its focus on developing and expanding the healthcare system. The County aims to ensure that all residents have access to quality healthcare services, regardless of their socioeconomic status. To achieve this goal, the CIP includes investments in healthcare infrastructure, including the construction of new clinics, and the expansion of existing facilities.

In addition to healthcare, the CIP also prioritizes the maintenance of the County's service infrastructure, including roads, bridges, and public transportation.

These investments will ensure that the community can continue to rely on safe and reliable services, even as the population grows.

Overall, the County of Santa Clara CIP is a thoughtful and strategic approach to balancing the budget while investing in critical services and infrastructure. By prioritizing healthcare, maintaining service infrastructure, and preserving core community services, the county is well-positioned to meet the needs of its residents and maintain its financial stability for years to come.

Planning the Future of County Assets

Planning the future of the County of Santa Clara's facilities and other real estate assets is a critical task that requires careful consideration of various factors. The County of Santa Clara is home to a large and diverse population, and the facilities and real estate assets owned by the County must be managed in a way that meets the needs of residents, while also ensuring the long-term sustainability of the County's operations.

One of the key considerations is the County's long-term goals and objectives, which may be influenced by demographic changes, economic conditions, and other trends. For example, if the County anticipates significant population growth in certain areas, it may need to invest in new facilities to accommodate the increased demand for services.

Property Condition Assessment

Another important factor to consider when planning the future of the County's real estate assets is the condition and capacity of existing facilities. In some cases, it may be more cost-effective to renovate or expand existing facilities rather than build new ones. However, it is important to carefully evaluate the costs and benefits of each option and consider factors such as accessibility, safety, and environmental impact.

Facilities and Fleet maintains a portfolio of County-owned assets with a total area of over 12 million square feet and more than half of the facilities are over 40 years old. The average Facility Condition Index for the portfolio is roughly 0.5 on a range from 0.0 to 1.0 where

Planning the Future of County Assets

an FCI of 0.1 signifies a 10 percent deficiency meaning the facility is generally in good condition, and an FCI of 0.7 means that a building needs extensive repairs or replacement. The total cost of recapitalization of systems within County facilities is roughly \$2.5 billion, while the total replacement cost of the County portfolio is approximately \$5 billion.

Sustainability and Resiliency

Making do with less and optimizing existing facilities can be an effective way for the County of Santa Clara to achieve its sustainability goals and resiliency targets. By maximizing the use of existing resources, the County can reduce its environmental footprint, save money, and improve the overall quality of life for its residents.

One way to do this is by adopting energy-efficient practices in existing facilities. This can include retrofitting buildings with energy-efficient lighting, HVAC systems, and appliances, as well as, implementing sustainable transportation practices like carpooling, biking, and public transit. The County is currently in the process of conducting energy efficiency audits at its hospital campuses to identify energy and cost-saving opportunities. These audits will serve as the basis for a set of future energy efficiency projects that will allow the County to reduce its energy consumption, carbon footprint, and utility costs.

In addition to re-purposing existing facilities and adopting energy-efficient practices, the County can also promote sustainability by investing in renewable energy sources like solar power and energy storage. In October 2021, the Board of Supervisors approved the County's most recent renewable energy project (the Renewable Aggregated Energy Procurement or "REAP" Project), which includes 14 new solar projects and 5 new energy storage projects, with capacities of 12 and 5 megawatts ("MW"), respectively. When complete, these projects will add to the County's already-impressive portfolio of 17 MWs of existing solar across 15 County sites, including 5 large-scale solar farms. Renewable energy initiatives can not only reduce the County's carbon footprint and utilities costs, but also create new job opportunities and stimulate economic growth.



With an increase in the severity and frequency of climate change – related impacts, such as drought, wildfires and electrical outages, public agencies throughout California are focusing on ways to make their facilities more resilient. The County is currently in the process of conducting two separate resiliency studies, including (1) a Continuity of Operations Study, which is exploring measures that can be taken at County hospitals to make operations more resilient during outage events and (2) a Microgrid Feasibility Study, which is analyzing the possibility to retrofit critical County facilities to operate independent from the electrical grid. In addition to these studies, the County's new solar and energy storage projects mentioned above will all be "microgrid-enabled," or designed to facilitate future microgrid project integration.

Overall, making do with less and utilizing existing facilities can be a powerful tool for the County of Santa Clara to achieve its sustainability goals and resiliency targets. By promoting sustainable practices, reducing waste, and investing in renewable energy, the County can do its part in creating a bright future for its residents.

Planning the Future of County Assets

Community Engagement

Finally, the County must consider the needs of its residents and the broader community when planning the future of its facilities and real estate assets. This may involve conducting community outreach and engagement initiatives to gather feedback from residents and other stakeholders about their needs and priorities. The County can use this feedback to inform decisions about how to allocate resources and prioritize projects that will have the greatest positive impact on the community. By taking a thoughtful, data-driven approach to planning the future of its facilities and real estate assets, the County of Santa Clara can ensure that it continues to meet the needs of its residents and thrive for years to come.

Parks and Recreation Message

Introduction

Since the dedication of the first County Park 63 years ago, the County's Parks and Recreation system has grown to hold more than 52,000 acres of parkland in 28 regional parks encompassing a variety of urban and rural recreational amenities. This "Necklace of Parks" concept was developed in the early 1960s and has guided park acquisition and development since the vision was adopted as an element of the County's General Plan.

Today, the County's Park system offers more than 340 miles of paved and unpaved recreational trails, camping, and picnicking facilities, off-leash dog areas, and an array of land and water-based recreational venues. In addition, the Department sponsors many recreation and wellness programs, such as Explore Martial Cottle, Living History Days, #pixinparks, Parks Rx Day, and Fantasy of Lights. Department staff work with cities, special districts, contiguous counties, non-profit organizations, and the State of California on mutually beneficial projects by leveraging resources and developing complementary park and recreation services.

During the 2018 Strategic Plan update, the Department re-examined its approach to the CIP, including project categorization, prioritization, distribution, and planning and integration of long-range CIP and operating budgets. This updated approach captures estimates for staffing and other operational costs associated with each capital project to more fully project departmental expenses over time. The budget planning structure includes three categories of projects:

1. Capital Programs, defined as areas of recurring investment that help enhance and sustain the parks system and address aging infrastructure;
2. Stand-Alone Projects, defined as one-time projects to address a single need or issue; and
3. Planning and Implementation Projects, defined as various planning and development efforts at a park unit.

In assessing projects for prioritization, staff uses prioritization criteria as approved in the 2018 Strategic Plan:

- Need or Urgency;
- Project Status;
- Visitor Experience (Public Benefit),
- Stewardship (Environmental or Cultural Benefit);
- Fiscal Sustainability; and
- Operational Benefit.

Projects are additionally categorized by geographic distribution and by their "functional focus," which relates to the primary purpose of the project, specifically whether it would expand, enhance, or sustain existing park amenities and services. Projects were discussed in relation to their estimated cost and operational impact and, where appropriate, recommended for inclusion in the FY 23-24 budget.

Project Roles and Functional Focus Areas

Systemwide Enhancements Program

This program funds park improvements that occur across multiple parks or across the entire park system in order to more efficiently plan, purchase, and install items, thereby saving money and effort. Some examples include, but are not limited to, automatic gates, visitor hydration stations, small individual picnic site shade structures, wildlife-proof food lockers and wi-fi in campgrounds, and automatic restroom door locks. Although planning and execution of this program slowed due to the pandemic, Parks anticipates an increase in activity of this fund.

Rehabilitate and Upgrade Critical Infrastructure and Visitor Facilities

This general category addresses Parks aging infrastructure, while enhancing park visitors' experience. These projects assist in keeping Parks fiscally sustainable. Projects and capital programs fit into three general categories: amenity maintenance, buildings and utilities, and paving management. Parks focus is on the repair and renovation of buildings and utilities to address deferred maintenance needs, including historic buildings. Parks plans to pursue several projects, including Fields Sports Park improvements (Electrical, concrete, water systems,

Parks and Recreation Message

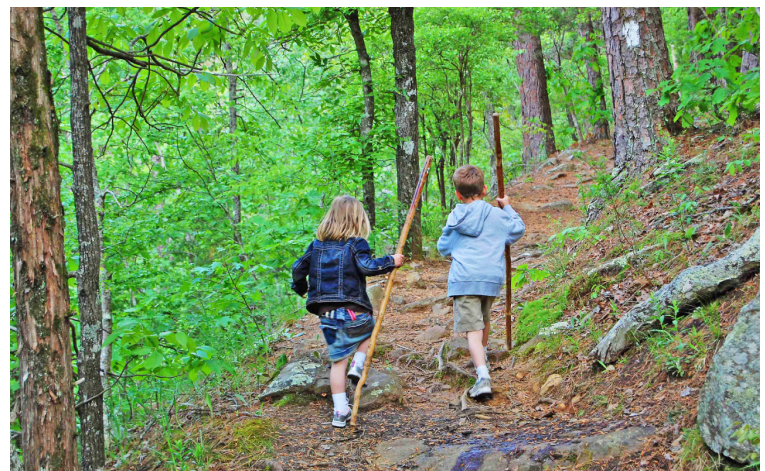
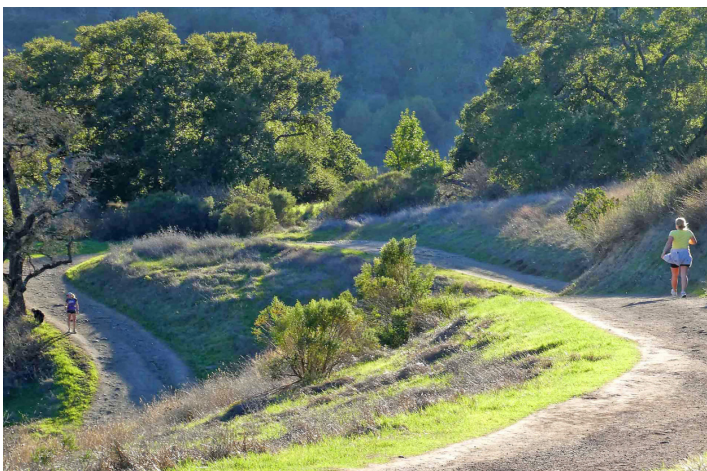
etc.), Almaden Quicksilver Mining Museum HVAC upgrades, Mt. Madonna (water systems, electrical, etc.) and Grant Park Ranger Office Improvements (electrical, roofing, etc.), the Parks Administration Office replacement, Visitor Center upgrades, and Martial Cottle Park Historic Ranch Planning and Implementation. Due to budget constraints and the ongoing nature of some of these capital programs, funding will be recommended over multiple fiscal years.

Increase Access to Parkland and Facilities

This general category of recommended projects includes those types of capital projects that expand access to the County’s Parks and Recreation system or its facilities. This type of capital project includes new trail construction and implementation, opening parklands to public use, improving accessibility to parklands and amenities, and planning and implementation of master plans (e.g., Mt. Madonna, Grant, Sanborn, Hellyer, Metcalf Motorcycle Park, and the County-wide Trails Master Plan). Due to funding constraints, projects within this category will include multiple fiscal years.

Enhancing Natural Resource Values and Environmental Compliance

This category includes those capital projects that fulfill the Parks and Recreation Department natural resource protection and preservation mission and vision. The capital projects within this category include implementation of natural resource plans, environmental compliance, and remediation (i.e., Almaden Quicksilver Toxic Mitigation), and implementation of forest health plans. Due to budget constraints, these capital projects are recommended for ongoing funding to allow Parks the flexibility and ability to accumulate funds for larger projects and to take advantage of grant funding and partnership opportunities, while accomplishing recommended and priority projects.





BUILDING HOMES, CHANGING LIVES

2016 Affordable Housing Bond Progress

In November of 2016, Santa Clara County voters approved a \$950 million Affordable Housing Bond. It is projected that the Housing Bond will fund 120 new affordable housing developments over ten years, including 4,800 new units dedicated to Extremely Low-Income and Very Low-Income households. In addition, the County will establish rental and ownership opportunities for Moderate Income households.



Jemesi Village

YEAR 5 IMPLEMENTATION

\$643,345,710

IN MULTI-FAMILY HOUSING DEVELOPMENT APPROVED

9 CITIES

4,363 NEW APARTMENTS

689 UNITS RENOVATED

47 HOUSING DEVELOPMENTS

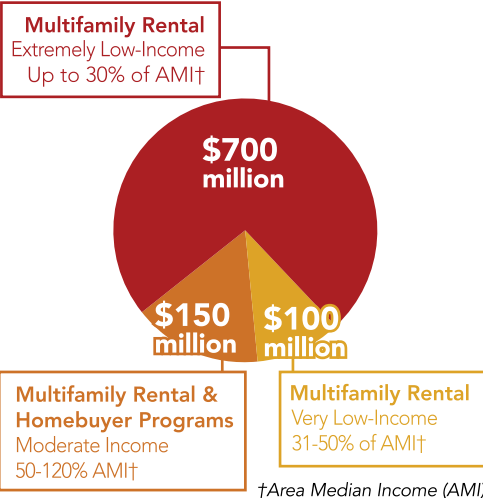
\$25 MILLION

FIRST-TIME HOMEBUYER PROGRAM

*As of Nov. 1, 2022. The implementation update does not include County acquisitions.

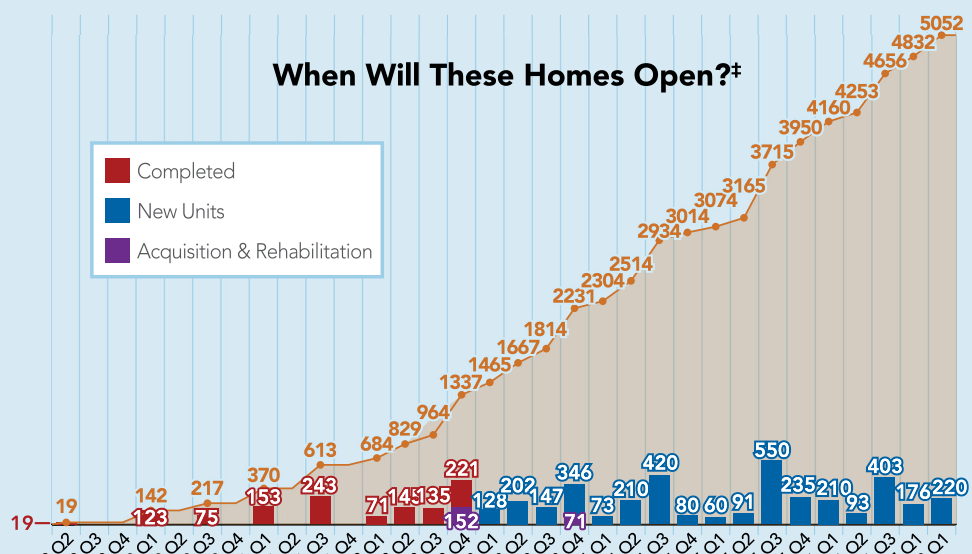
The Housing Bond provides the means for the County to give our community's poorest and most vulnerable residents a fresh start. Many of our veterans, teachers, nurses, single parents, senior citizens, the disabled, foster youth, victims of abuse, chronically homeless, and individuals suffering from mental health or substance abuse illnesses are in need of innovative and effective housing solutions.

Funding Allocations for Voter Approved 2016 Measure A Housing Bond Total of \$950 million



www.supportivehousingcc.org/housingbond

When Will These Homes Open?‡



Details of the developments that make up this timeline can be found on the next page.

‡ Apartment openings are based on projected construction timelines, which are subject to change.

THE SOLUTION TO HOMELESSNESS IS MORE AFFORDABLE HOUSING

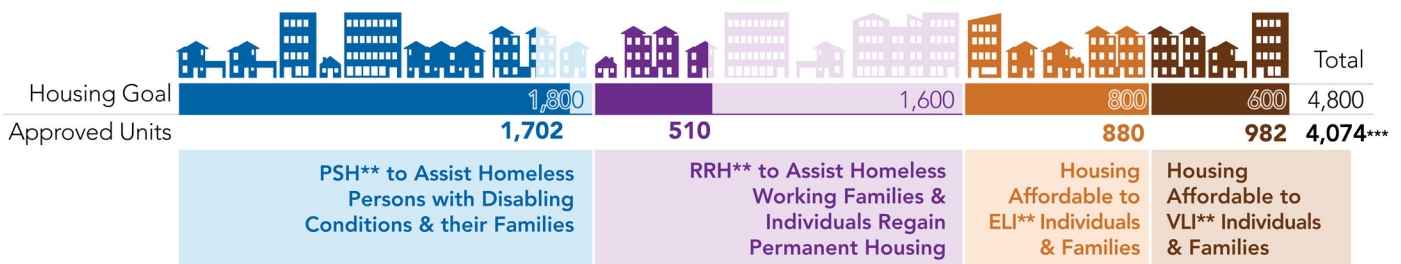
The County's Office of Supportive Housing is leading efforts to increase the supply of housing by funding and spurring the development of housing for low-income households with a prioritization for the poorest and most vulnerable residents who are disproportionately impacted by the lack of affordable housing.

	HOUSING DEVELOPMENTS	CITY	PROJECTED OCCUPANCY DATE*	SUPERVISORIAL DISTRICT	TOTAL # UNITS	SUPPORTIVE HOUSING	COUNTY DEVELOPMENT FUNDING
NEW UNITS							
2019	The Veranda	Cupertino	June 2019	5	19	6	\$1,000,000
	Crossings on Monterey	Morgan Hill	Jan 2020	1	39	20	\$5,800,000
	Villas on the Park	San Jose	Mar 2020	2	84	83	\$7,200,000
	Monterey Gateway Senior Apts.	Gilroy	Jul 2020	1	75	37	\$7,500,000
	Leigh Avenue Senior Apts.	San Jose	Sep 2021	4	64	63	\$13,500,000
	Quetzal Gardens	San Jose	Feb 2022	2	71	28	\$9,830,000
	Calabazas Apts.	Santa Clara	Apr 2022	4	145	80	\$29,000,000
	Iamesi Village	San Jose	Sep 2022	2	135	109	\$10,327,100
	Vela Apartments	San Jose	Nov 2022	2	87	43	\$15,650,000
	Page Street Studios	San Jose	Feb 2023	4	82	27	\$14,000,000
2020	Mesa Terrace	San Jose	Feb 2023	1	46	23	\$2,600,000
	Villas at 4th St.	San Jose	May 2023	2	94	93	\$7,500,000
	Immanuel-Sobrato Community	San Jose	Jun 2023	4	108	106	\$16,654,646
	Blossom Hill Senior Apts.	San Jose	Aug 2023	1	147	49	\$19,100,000
	Vitalia	San Jose	Oct 2023	4	79	39	\$15,800,000
	Sango Court Apts.	Milpitas	Nov 2023	3	102	51	\$16,000,000
	Agrihood Senior Apts.	Santa Clara	Dec 2023	4	165	54	\$23,550,000
	Royal Oak Village	Morgan Hill	Jan 2024	1	73	18	\$9,891,000
	Kifer Senior Apts.	Santa Clara	Apr 2024	4	80	54	\$7,400,000
	Auzerais	San Jose	Jun 2024	2	130	64	\$13,200,000
2021	Mariposa Place	San Jose	Aug 2024	4	80	39	\$9,300,000
	McEvoy Apartments	San Jose	Sep 2024	4	224	76	\$3,000,000
	Bellarmino Place Apts.	San Jose	Sep 2024	4	116	24	\$5,750,000
	Roosevelt Park Apts.	San Jose	Nov 2024	2	80	40	\$14,400,000
	Alum Rock Multifamily (West)	San Jose	Mar 2025	2	60	30	\$11,600,000
	Algarve Apartments	San Jose	May 2025	2	91	46	\$11,500,000
	Dupont Family Apts.	San Jose	Jul 2025	4	141	40	\$27,500,000
	The Magnolias	Morgan Hill	Jul 2025	1	66	17	\$13,200,000
	Sunol-West San Carlos Apts.	San Jose	Aug 2025	4	154	51	\$29,720,215
	The Charles	San Jose	Sep 2025	2	99	49	\$12,480,000
2022	Alvarado Park	San Jose	Sep 2025	4	90	23	\$4,600,000
	Tamien Station TOD	San Jose	Nov 2025	2	135	67	\$25,000,000
	La Avenida Apts.	Mountain View	Nov 2025	5	100	32	\$19,000,000
	Distel Circle	Los Altos	Feb 2026	5	90	20	\$8,726,082
	Lot 12	Mountain View	Mar 2026	5	120	20	\$9,750,000
	Orchard Gardens	Sunnyvale	Apr 2026	3	93	45	\$13,850,000
	Gateway Tower	San Jose	Jul 2026	2	300	73	\$53,000,000
	Hawthorn Senior Apts.	San Jose	Aug 2026	2	103	20	\$15,550,000
	Sonora Court	Sunnyvale	Jan 2027	3	176	45	\$2,200,000
	Mil on Main	Milpitas	Jan 2028	3	220	24	\$19,300,000
NEW UNITS TOTAL:					4,363	1,828	\$554,929,043
RENOVATED UNITS							
2023-2021	Markham Plaza I	San Jose	Mar 2021	2	153	50	\$7,000,000
	Curtner Studios	San Jose	Sep 2021	2	179	111	\$14,950,000
	Markham Plaza II	San Jose	Nov 2022	2	152	50	\$7,200,000
	Hillview Court	Milpitas	Nov 2022	3	134	132	\$46,900,000
	Casa de Novo	San Jose	Nov 2022	4	-	0	\$4,366,667
	Pavilion Inn	San Jose	Nov 2023	2	22	21	\$1,000,000
The Crestview	Mountain View	Dec 2023	5	49	20	\$7,000,000	
RENOVATED UNITS TOTAL:					689	384	\$88,416,667
TOTAL UNITS:					5,052	2,212	\$643,345,710

To see a map of supportive housing developments in Santa Clara County, please visit www.supportivehousingcc.org/map.

*As of November 1, 2022. Apartment openings are based on projected construction timelines, which are subject to change.

2016 Measure A Production Goals & Progress



**PSH (Permanent Supportive Housing), RRH (Rapid Rehousing), ELI (Extremely Low-Income), VLI (Very Low-Income)

***978 additional units of affordable housing and apartments for building managers brings the total to 5,052 apartments approved in the last five years.

Homelessness Alleviation

Office of Supportive Housing

2022 was a year of collective progress for the effort to end homelessness in Santa Clara County despite significant challenges. Over the past year more than 3,500 people obtained permanent housing, an 18 percent increase over the prior year. Together, we are narrowing the gap to “functional zero,” meaning that the number of housing placements is greater than the number of households entering homelessness. Although progress is being made, there is more work ahead to continue narrowing this gap to zero.

Santa Clara County currently has 2,158 units of temporary housing and emergency shelter, with 384 new units in the pipeline. The 2020-2025 Community Plan to End Homelessness sets the ambitious goal of doubling temporary housing and shelter capacity to a total of 3,764 units by 2025 to better meet the needs of our community and further reduce the number of people sleeping outdoors. In 2022, the Board of Supervisors approved a set aside of \$10,000,000 in County funding for challenge grants to encourage the development of new service-enriched interim housing sites utilizing modular construction. The Board additionally approved two \$4,000,000 challenge grants to LifeMoves and the cities of Palo Alto and San José for interim housing programs that were awarded State Homekey funding. These two new interim housing sites will increase the total number of new interim housing units for families and individuals experiencing homelessness by 312, with a total of 340 beds.

Willow Glen Studios, an interim housing site operated by Abode Services on behalf of the County, provides 80 single room occupancy apartments for people who are enrolled in supportive housing programs, but are still in the process of finding an apartment or are waiting for a new supportive housing development to finish construction. Two hundred and four individuals have moved into permanent housing directly from Willow Glen Studios since it opened in 2021.

Amigos de Guadalupe Center for Justice and Empowerment (Amigos) operates Casitas de Esperanza (Casitas), a temporary housing community located at the County Civic Center in San José. Casitas opened its doors in February 2021 with the capacity to

serve up to 25 families at a time, providing them with private living and sleeping space, meals, restrooms, showering, and laundry facilities, intensive case management, support, and educational services for all children at the site, and community-wide activities. In 2022, Casitas served 43 households with 135 total individuals, with 79 percent moving into permanent housing from the program.

In 2016, the voters passed the historic \$950 million Measure A Affordable Housing Bond, providing the County with an unprecedented opportunity to partner with cities, residents, and the affordable and supportive housing community to significantly address the housing needs of the community’s poorest and most vulnerable residents. Over the past six years, Measure A funds have been committed to 47 developments, with 4,363 new apartments and 689 renovated units either open, in construction, or in the development pipeline. All of these efforts, as well as significant investment in prevention programs, are contributing to the alleviation of homelessness in our community.

Accomplished Projects & Nearing Completion in FY 22-23



Project Name:	Child and Adolescent Center of Excellence
Description:	The Child and Adolescent Center of Excellence will serve at-risk children and adolescents within the county in need of behavioral health, medical care, and academic services. The three major services are the Children's Advocacy Center of Santa Clara County and its medical clinic, The SPARK (Supporting, Protecting, and Respecting Kids) clinic, and the Pediatric Diagnostic and Specialty Center.
Supervisorial District:	District 4
Project Cost:	\$5M
Project Completion:	2023

Accomplished Projects & Nearing Completion in FY 22-23



Project Name:	South County Animal Services Center
Description:	Located at 12425 Monterey Road in San Martin, in the unincorporated area of the County of Santa Clara, the new animal services center is at the southeastern portion of the parcel and includes a one-story building, parking, livestock barn and pastures, and dog play yards spanning approximately 4.5 acres. The 37,000 square-foot building will house an adoption area, animal holding and housing areas, spay and neuter clinic, veterinary medicine and support areas, administrative areas, a community multiuse center, and similar functions.
Supervisorial District:	District 1
Project Cost:	\$40M
Project Completion:	2021

Accomplished Projects & Nearing Completion in FY 22-23



Project Name:	Tasman Campus
Description:	The Tasman Campus was acquired in an effort to solve space needs for the County. The campus comprises of four buildings which will house various County departments, such as Technology Services and Solutions, Department of Tax and Collections, and the Office of Supportive Housing. This will allow future moves from County departments in leased buildings to move into the vacated space at 70 W Hedding.
Supervisory District:	District 3
Project Cost:	\$175M
Project Completion:	2023

Accomplished Projects & Nearing Completion in FY 22-23



Project Name:	Vietnamese American Services Center
Description:	Located at 2410 Senter Road in San José, the service center delivers an integrated, accessible, and culturally responsive social and health services to support the local community, specifically the Vietnamese-American community.
Supervisory District:	District 2
Project Cost:	\$57M
Project Completion:	2021

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

4.11 Policy for Planning Reporting, and Financing Capital Projects (Adopted 3-10-98; Amended 2-26-08)

The Board of Supervisors believes that a high priority must be placed on the financing of capital projects. This approach allows for a capital expenditure strategy which enables the County to:

- provide appropriate facilities for its work force and clients;
- manage maintenance, utilities and other facility ownership costs; and,
- plan for the future replacement of facilities.

The Board supports a rigorous annual planning process and application of well-defined and policy driven criteria. Board Policy 4.10 describes the annual Capital Outlay Process whereby departments will submit capital budget concept proposals for review to the Administrative Capital Committee. The Finance and Government Operations Committee will annually review capital project requests as submitted by the Administrative Capital Committee and will forward recommended projects to the full Board of Supervisors for consideration based upon the following criteria:

Legal Mandates - legal requirements which require implementation of the proposed project.

Health and Safety Effects - the degree to which a project reduces or eliminates the exposure of employees and residents to health and safety hazards.

Preservation of Existing Capital Facilities - the ability of a project to eliminate an existing deficiency, substandard condition, or need for future major rehabilitation.

Service Level Changes (Quality of Service) - the project's effect on the efficiency of County programs.

Fiscal Impacts - the cost effectiveness of the project (cost-benefit, life cycle cost, payback term, risk assessment analysis).

Environmental Sustainability - the potential for the project to improve one or more of the following indicators of environmental sustainability, consistent with Board Policy Section 7.14 (County Green Building Policy):

- (A) Reduced energy use
- (B) Reduced Greenhouse Gas (GHG) emissions
- (C) Reduced water use
- (D) Improvements to water quality
- (E) Improvements to air quality
- (F) Contribution of project to habitat conservation goals

Aesthetic or Social Effects - the beneficial or adverse impact of a project on the quality of life for residents and/or employees.

4.11.1 Reporting Capital Projects in the 10-Year Capital Improvement Plan

Capital projects are developed and reviewed by the Finance and Government Operations Committee and by the Board of Supervisors as described in Board Policy Section 4.10 (Capital Outlay Policy). Capital projects are reported in the annually updated 10-Year Capital Improvement Plan as described below:

(A) Capital projects that exceed \$500,000 will be presented in the 10-Year Capital Improvement Plan and will include information on the stage of the project, estimated life cycle costs including one-time and ongoing costs, and additional costs of the service program, if any.

(B) Capital projects that exceed \$500,000 and require more than one year for completion will be presented to the Board in a multi-year format with clear definition of the need for expenditures and/or encumbrances within each fiscal year based.

(C) For capital projects that exceed \$500,000, distinct phases will be clearly defined separating the design phase from the construction phase. Though a total cost of all phases will be estimated, funding for construction will normally be considered only at the

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completion of the design phase when accurate costs have been determined.

(D) Projects to be funded from bonds or other sources outside the regular capital review process, such as Santa Clara Valley Health and Hospital capital accounts, will be included in the document for reference purposes.

4.11.2 Capital Projects Descriptions

This policy recommends that capital expenditures be sorted as based on the following categories of projects:

- (A) Preventative / Corrective Maintenance projects
- (B) Life Cycle Replacement / Major Maintenance projects
- (C) Special Program projects
- (D) New Construction / Alteration projects

4.11.3 Preventative/Corrective Maintenance Projects (Amended 6-19-98)

Preventative and corrective maintenance projects are the maintenance work needed to keep a facility and its systems functioning to the end of their engineered lives or “life cycle.” Preventative maintenance accomplishes facility system inspections and services in accordance with schedules established by manufacturers’ recommendations, industry standards, and government regulations. Corrective maintenance is the repair of a facility system that has failed unexpectedly prior to the end of the engineered life of that system. Most corrective maintenance projects are small repair projects that can be performed by County employees since the project work costs less than the dollar amount established by California Public Contract Code Section 22032(a).

These projects typically fall under the criteria of “Preservation of Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

Preventative and corrective maintenance projects are funded in department annual operating maintenance budgets from county “ongoing funds”, and are not capital projects per se. But, failure to perform this work will result in the creation of expensive capital repair projects. Larger corrective maintenance projects may

be reclassified as “major maintenance” projects.

The Board of Supervisors has adopted a policy to determine a level of allocation for preventive maintenance based on the value of County-owned buildings. The preventative maintenance annual funding standard shall be 2% of the facility value.

4.11.4 Life Cycle Replacement / Major Maintenance Projects

Buildings and their systems are engineered for a useful design life. Life cycle replacement and major maintenance projects, also known within the County as Backlog projects, are those capital funded projects that replace or renovate buildings and their systems as those buildings / building systems reach the end of their useful lives. Large corrective maintenance projects may be reclassified as major maintenance projects due to the need to fund these projects with capital funds rather than from department annual operating budgets.

These projects typically fall under the criteria of “Preservation of Existing Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

The list of projects and desired level of annual capital funding for this work is identified through a Facility Condition Assessment process. A prioritized list of these projects is annually presented to the Board of Supervisors during the annual capital planning process.

Funding for these projects is typically provided from County “one-time” funds. Consideration should be given to using other sources of funding if “one-time” funds are insufficient to meet the life cycle replacement requirements of the County’s facilities.

Unexpected emergency maintenance projects are often funded from the County Contingency Reserve Fund. These projects are considered separately from the annual capital project review process due to the unexpected nature of their occurrence and the urgency with which the repair work must be completed.

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4.11.5 Special Program Projects

Special program projects are those groupings of projects having unique characteristics that are of special interest to the County. Possible examples of such programs include energy conservation, water conservation, greenhouse gas reduction, Americans with Disabilities Act projects, security, and others. These projects may be reflective of one or more of the listed capital projects selection criteria.

These projects are prioritized within their groupings, and the suggested prioritized lists are annually provided to the Board of Supervisors for funding consideration. The program lists are often included in the 10-Year Capital Improvement Plan.

These projects are typically funded from “one-time” funds.

4.11.6 New Construction / Alteration Projects (Amended 9-10-13)

These projects provide new, or significantly or materially alter, improve or modify existing, facilities, facility design, parking needs, leased or licensed buildings, space or other properties. An alteration, improvement or modification to a facility, parking need, building, space or other property may be considered material or significant if it materially or significantly alters, modifies or changes the County’s or a Department’s fiscal, operational, management, structural or facility responsibility needs or obligations. While these projects may be selected due to a number of capital project selection criteria, the most commonly used criteria for these projects may be “Service Level Changes.” Changes in Federal or State laws, regulations, and building codes may also create a need for such projects under the “Legal Mandates” criteria.

This policy will require the Administration to include comprehensive statements regarding the fiscal, operational, facility and management impact of new construction or design, and the alteration, improvement, or modification of new or existing capital projects on affected departments including, but not limited to, the

impact on the Facilities and Fleet Department relating to utility, custodial, and maintenance costs, space and design needs and modifications, lease amendments and change orders, and to other support departments such as the Information Services Department. An additional requirement will be to demonstrate how the funding of such a project will improve the performance of particular departments as it relates to productivity, efficiency, service outcomes, or meeting legal mandates. It is anticipated that projects to provide (by lease, license, purchase or agreement) new, expanded, altered, improved or modified facilities, facility design, space, parking, buildings or properties will derive from the Facilities Condition Assessment process, the Real Estate Master Plan, and/or specific operational strategic plans that examine productivity, efficiency, service outcomes, short-term and long-term objectives, legal mandates and a cost/benefit analysis taking into account a lease versus purchase option (where applicable). An examination of the cost effectiveness including a life cycle analysis should be reported regardless of funding sources. All of these factors must be included in the justifications presented to the Finance and Government Operations Committee and the Board of Supervisors.

These projects may be funded from a variety of funding sources including Federal, State, grant, bond indebtedness, and County “one-time” funds; and special funds such as Tobacco Funds, Criminal Justice Funds, parcel tax, and other funding sources.

The financial amount required to fund a large new construction or major alteration project may exceed the financial resources available in any given year. These projects should be considered on a case by case basis and be evaluated separately from annual capital requirements.

4.14 Budgetary Control of Capital Projects (Adopted 1-14-03; Amended 1-13-04; Amended 12-6-05; Amended 12-5-06; Amended 2-26-08)

It is the policy of the Board of Supervisors of Santa Clara County that capital project funds be managed according to the following guidelines.

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4.14.1 General Capital Funding Guidelines

County departments shall develop policies and procedures for the budgetary control of capital funds. Guidelines should define the appropriation process; establish appropriate and prohibited uses for capital funds; set guidelines for handling funds at project close and fiscal year-end; and define reporting requirements for capital projects.

4.14.2 Budgetary Control and Reporting of the Facilities and Fleet (FAF) and Santa Clara Valley Medical Center (SCVMC) Capital Funds (Amended 12-7-04)

The Board of Supervisors approves FAF and SCVMC Capital Funds according to the guidelines established in Section 4.11 of this policy.

(A) FAF Capital Fund and Appropriation Categories

FAF Capital funds are typically appropriated by the Board during the annual Capital Budget Process or by subsequent Board actions. Board Capital Funds are appropriated as either Board Identified Programs or as Board Identified Capital Projects.

(1) Board Identified Programs (BIP) - These purpose specific appropriations are maintained in the BIP account until an Administration Identified Capital Project (AICP) is established.

(a) Building Operations Division BIPs including, but not limited to, Life-cycle Infrastructure Investment Program/Deferred Maintenance Backlog (Backlog) and Energy Conservation Programs

(i) These Building Operations AICPs are approved by the Manager of FAF Building Operations Division within the BIPs scope, e.g., Backlog, to address either deferred maintenance backlog or equipment and building system life cycle replacement needs in County-owned facilities.

(ii) There may be leased buildings for which FAF is contractually obligated to provide maintenance and in those cases, Backlog funds may be used in accordance with this policy.

Energy Conservation Funds may also be used in leased buildings.

(b) Capital Programs Division BIPs including, but not limited to, Security Master Plan, American's with Disabilities Act/Fire Marshal (ADA/FM), Unanticipated, Planning Programs

(i) Capital Programs Division AICPs are approved in accordance with the procedures set forth in paragraph 4.14.2.B.1.b and then are managed by the Manager of Capital Programs to address facility needs within the scope of the BIP appropriation.

(ii) There may be leased buildings for which FAF determines that enhancements are needed and, in those cases, BIP funds may be used in accordance with this policy, e.g., Security Master Plan improvements.

(2) Board Identified Capital Projects (BICP) - These are line-item appropriations with a defined project scope.

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(B) Appropriation Guidelines

(1) Board Identified Programs (BIP)

(a) Building Operations, (i.e., Backlog, Energy Conservation Programs)

(i) Building Operations AICP scope must be in alignment with the BIP scope.

(ii) The FAF Building Operations Division may commit funds to and move funds between Building Operations AICPs using current year Building Operations BIP Funds only.

(iii) Building Operations BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by FAF. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(b) Capital Programs, AICPs. (i.e., ADA/FM, Security Master Plan Programs)

(i) AICP scope must be in alignment with the BIP scope.

(ii) The Deputy County Executive, Office of Budget and Analysis (OBA) or designee may approve or augment an AICP up to \$250,000 that is funded entirely from one BIP.

(iii) AICP funding approved by OBA may be made in increments as long as the total funding for the AICP does not exceed \$250,000;

(iv) AICPs initiated and closed in the same fiscal year shall have unused

funds returned to the BIP for reallocation;

(v) OBA may approve funding transfers between current-year AICPs within a single BIP.

(vi) OBA may augment the funding of a prior year AICP from within the same BIP using current year funding only.

(vii) BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by OBA. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(viii) AICPs requiring funding from more than one BIP or in an amount greater than \$250,000 must be approved by the Board or its designee. Upon Board action, the AICP is reclassified as a BICP and is subject to the guidelines in Section 4.14.2.B.2 of this policy.

(2) Board Identified Capital Projects (BICP) - The Board or its designee must approve the following changes to a BICP:

- (a) Total appropriation increases or decreases;
- (b) Designated line item appropriation increases or decreases (i.e., land purchase); or
- (c) Significant programmatic scope changes.

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(C) Holding Accounts

(1) Board Identified Programs (BIP)

(a) For each approved BIP, a single holding account shall be established to receive any and all surplus or uncommitted funds returned from its AICPs that were allocated in any prior fiscal year. This account will be separate from the original BIP account. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted prior year funds from AICPs to the designated BIP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(2) Board Identified Capital Projects (BICP)

(a) One single holding account shall be established to receive any and all surplus or uncommitted funds from all BICPs that were allocated in any fiscal year. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted funds from BICPs to the designated BICP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(D) Guidelines for Appropriation Management at Fiscal Year End

(1) FAF shall carry BICP appropriations across fiscal years until completion and closeout of the project; and

(2) FAF shall carry AICP allocations across fiscal years until completion and closeout of the project; and

(3) At fiscal year end, current BIP appropriations that are not committed to a project with an established scope and budget shall be transferred to the designated holding account.

(E) Reporting Fund Transfers to the Board

(1) FAF Building Operations Division shall report all BIP fund transfers annually to the Finance and Government Operations Committee (FGOC). That report shall include the following:

(a) Funds allocated to Building Operations AICPs from current year BIPs

(b) Funds returned to BIP holding accounts(s)

(2) FAF Capital Programs Division shall report all BIP (AICP) fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

(a) Funds allocated from current year BIPs to current and prior year AICPs

(b) Funds returned to current year BIPs from current year AICPs

(c) Funds transferred to the appropriate BIP holding account(s)

(d) Any funds transferred by the Board, OBA or FAF

(3) FAF Capital Programs Division shall report all BICP fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

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- (a) Funds appropriated to BICPs
- (b) Funds returned to the BICP holding account
- (c) Funds appropriated from the BICP holding account

(4) SCVMC shall report all capital project fund transfers annually in the Final Budget document and reconcile this list at the end of the fiscal year during the re-appropriation request to the Board of Supervisors. These reports shall include the following:

- (a) All projects equivalent to AICPs, including new and re-appropriated projects.
- (b) At the time of re-appropriation request, a reconciliation of the prior year's Final Budget and the request for re-appropriation.

(F) Procedures

FAF and SCVMC shall develop internal procedures to implement this Board policy.

Appendix B: Funding Uses - projects in the Facilities and Fleet Fund

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining Available Budget	Year 1: 23/24	Years 2-4:	Years 5-7:	Years 8-10:	Years 1-10	Expected Project Total
					FY 24/25 to 26/27	FY 27/28 to 29/30	FY 30/31 to 32/33	Total	
1	Children, Seniors and Families	63,738,678	6,185,572	8,400,000	4,500,000	-	-	12,900,000	82,824,251
2	General Fund/ Accumulated Capital Outlay- Construct new Vietnamese-American Service Center	56,157,985	1,165,398	-	-	-	-	-	57,323,384
3	General Fund/ Accumulated Capital Outlay- Construction of the Hub Plan at Parkmoor Campus	6,260,820	3,739,180	7,000,000	4,500,000	-	-	11,500,000	21,500,000
4	General Fund/ Accumulated Capital Outlay- Social Services Agency Office Reconfiguration at 1867 Senter Rd	-	-	1,400,000	-	-	-	1,400,000	1,400,000
5	General Fund/ Accumulated Capital Outlay- SSA CCTV Install	1,319,873	1,280,994	-	-	-	-	-	2,600,867
6	Finance and Government Operations	233,932,574	121,938,784	114,171,263	239,721,584	93,379,700	86,400,000	533,672,547	889,543,905
7	AB109- Office of Reentry and Diversion Planning & Improvements	-	-	600,000	-	-	-	600,000	600,000
8	AB109- Reentry Resource Center Improvements	1,889,853	110,147	-	-	-	-	-	2,000,000
9	General Fund/ Accumulated Capital Outlay- 100% CGC Renewable Power	3,224,426	-	-	-	-	-	-	3,224,426
10	General Fund/ Accumulated Capital Outlay- 2011 Little Orchard St, Design/Planning	-	136,865	-	-	-	-	-	136,865
11	General Fund/ Accumulated Capital Outlay- 2500 California Lease Improvements	1,688,102	111,898	-	-	-	-	-	1,800,000
12	General Fund/ Accumulated Capital Outlay- 525 Charleston Road Demolition	237,998	362,002	-	-	-	-	-	600,000
13	General Fund/ Accumulated Capital Outlay- 525 E. Charleston Palo Alto Demo Design	77,358	2,642	-	-	-	-	-	80,000
14	General Fund/ Accumulated Capital Outlay- 901 Wrigley Warehouse Tenant Improvement	-	644,311	-	-	-	-	-	644,311
15	General Fund/ Accumulated Capital Outlay- 9360 No Name Uno As Built Documentation	12,110	570	-	-	-	-	-	12,680
16	General Fund/ Accumulated Capital Outlay- Add Chillers to County Clinics	2,113,897	474	-	-	-	-	-	2,114,371
17	General Fund/ Accumulated Capital Outlay- Backlog Holding Account	-	1,417,567	-	-	-	-	-	1,417,567
18	General Fund/ Accumulated Capital Outlay- Berger CCTV Install	-	200,000	-	-	-	-	-	200,000
19	General Fund/ Accumulated Capital Outlay- Capital Planning Efforts	-	2,371,549	2,000,000	7,500,000	7,500,000	7,500,000	24,500,000	26,871,549
20	General Fund/ Accumulated Capital Outlay- Capital Program Holding Account	-	2,135,629	-	-	-	-	-	2,135,629
21	General Fund/ Accumulated Capital Outlay- Charcot Campus CCTV Install	-	200,000	-	-	-	-	-	200,000
22	General Fund/ Accumulated Capital Outlay- Childcare Planning Project	-	-	3,000,000	-	-	-	3,000,000	3,000,000
23	General Fund/ Accumulated Capital Outlay- Civic Center Comprehensive Study	352,481	3,886	-	-	-	-	-	356,367
24	General Fund/ Accumulated Capital Outlay- Civic Center Comprehensive Study Phase 2	-	160,000	-	-	-	-	-	160,000
25	General Fund/ Accumulated Capital Outlay- Civic Center Master Plan	6,493,610	1,106,390	-	-	-	-	-	7,600,000
26	General Fund/ Accumulated Capital Outlay- Construct 151 W Mission Sobering Station	769,180	230,820	-	-	-	-	-	1,000,000
27	General Fund/ Accumulated Capital Outlay- Construct Civic Center Power Distribution System	8,743,996	157,830	-	-	-	-	-	8,901,826
28	General Fund/ Accumulated Capital Outlay- County buildings window security filming	73,758	51,242	-	-	-	-	-	125,000
29	General Fund/ Accumulated Capital Outlay- County Hospitals Energy Projects	426,630	30,739	-	-	-	-	-	457,369
30	General Fund/ Accumulated Capital Outlay- Countywide ADA Improvements	-	-	5,000,000	-	-	-	5,000,000	5,000,000
31	General Fund/ Accumulated Capital Outlay- Countywide Public Art	576,000	2,371,336	-	-	-	-	-	2,947,336
32	General Fund/ Accumulated Capital Outlay- Critical Improvements to the Government Center at 70 W. Hedding	9,096	240,904	16,900,000	70,000,000	-	-	86,900,000	87,150,000
33	General Fund/ Accumulated Capital Outlay- Critical Upgrades to Registrar of Voters Warehouse	431,820	2,568,180	2,000,000	22,500,000	-	-	24,500,000	27,500,000
34	General Fund/ Accumulated Capital Outlay- Deferred Maintenance Program	-	-	27,235,000	60,000,000	60,000,000	60,000,000	207,235,000	207,235,000
35	General Fund/ Accumulated Capital Outlay- Demolition of Old Animal Services Facility	3,510	96,490	1,400,000	-	-	-	1,400,000	1,500,000
36	General Fund/ Accumulated Capital Outlay- Embedded Way, New County Warehouse	4,670	1,351,019	-	-	-	-	-	1,355,689
37	General Fund/ Accumulated Capital Outlay- Emergency Repairs Program	-	-	5,000,000	15,000,000	15,000,000	15,000,000	50,000,000	50,000,000
38	General Fund/ Accumulated Capital Outlay- Energy & Sustainability Holding Account	-	133,837	-	-	-	-	-	133,837
39	General Fund/ Accumulated Capital Outlay- Energy and Sustainability Efforts - Green Fleet Infrastructure	-	-	9,900,000	8,300,000	3,000,000	3,000,000	24,200,000	24,200,000
40	General Fund/ Accumulated Capital Outlay- Energy Services Project	7,980,033	37,376	-	-	-	-	-	8,017,409
41	General Fund/ Accumulated Capital Outlay- Facility Switchgear Replacement	-	-	1,000,000	7,000,000	-	-	8,000,000	8,000,000
42	General Fund/ Accumulated Capital Outlay- Fairgrounds Utilities Assessment	468,135	-	-	-	-	-	-	468,135
43	General Fund/ Accumulated Capital Outlay- FFE Templates Standardization for VHC	110,000	-	-	-	-	-	-	110,000
44	General Fund/ Accumulated Capital Outlay- Former City Hall Demolition	-	2,000,000	-	-	-	-	-	2,000,000
45	General Fund/ Accumulated Capital Outlay- FY 20 Video Surveillance Upgrades	2,192,263	264,158	-	-	-	-	-	2,456,421
46	General Fund/ Accumulated Capital Outlay- FY 22-23 Surveillance and Security Efforts (BIP)	-	300,000	-	900,000	900,000	900,000	2,700,000	3,000,000
47	General Fund/ Accumulated Capital Outlay- FY20 Energy & Sustainability Assessments	520,708	229,292	-	-	-	-	-	750,000
48	General Fund/ Accumulated Capital Outlay- FY21 Electric Feasibility Studies	228,463	271,537	-	-	-	-	-	500,000
49	General Fund/ Accumulated Capital Outlay- FY21 Electric Vehicle Charging Stations	132,256	1,267,745	-	-	-	-	-	1,400,000
50	General Fund/ Accumulated Capital Outlay- FY21 Resiliency Feasibility Studies	60,000	665,274	-	-	-	-	-	725,274
51	General Fund/ Accumulated Capital Outlay- FY21 SPUR Services	402,096	97,904	-	-	-	-	-	500,000
52	General Fund/ Accumulated Capital Outlay- FY21 Systems Conditions Assessments	252,384	342	-	-	-	-	-	252,726
53	General Fund/ Accumulated Capital Outlay- FY22 Architectural Services	250,000	-	-	-	-	-	-	250,000
54	General Fund/ Accumulated Capital Outlay- FY22 James Ranch Condition Assessment	79,079	41,921	-	-	-	-	-	121,000
55	General Fund/ Accumulated Capital Outlay- FY23 Cost Estimating for Capita Requests	70,000	-	-	-	-	-	-	70,000
56	General Fund/ Accumulated Capital Outlay- FY23 Fairgrounds Utilities Assessment	36,624	8,447	-	-	-	-	-	45,071
57	General Fund/ Accumulated Capital Outlay- Gov Center Front Desk Fortifications	591,321	719,079	-	-	-	-	-	1,310,400
58	General Fund/ Accumulated Capital Outlay- Historic Resources Evaluation	-	8,880	-	-	-	-	-	8,880
59	General Fund/ Accumulated Capital Outlay- Improve Carol Drive for I/CAD & Network	3,260,459	1,139,541	-	-	-	-	-	4,400,000
60	General Fund/ Accumulated Capital Outlay- Install EV Charging Infrastructure	2,564,058	-	-	-	-	-	-	2,564,058
61	General Fund/ Accumulated Capital Outlay- Jail Capital Projects Reserve	-	5,270,153	-	-	-	-	-	5,270,153
62	General Fund/ Accumulated Capital Outlay- Main Jail Infrastructure Improvements	-	-	1,900,000	11,500,000	-	-	13,400,000	13,400,000
63	General Fund/ Accumulated Capital Outlay- Muriel Wright Gate Improvements	149,780	25,220	-	-	-	-	-	175,000
64	General Fund/ Accumulated Capital Outlay- Necessary Upgrades to Parks Facility at Silver Creek Campus	-	-	8,600,000	-	-	-	8,600,000	8,600,000

GF: General Fund
ACO: Accumulated Capital Outlay Fund

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining Available Budget	Year 1: 23/24	Years 2-4:	Years 5-7:	Years 8-10:	Years 1-10	Expected Project
					FY 24/25 to 26/27	FY 27/28 to 29/30	FY 30/31 to 32/33	Total	Total
65	General Fund/ Accumulated Capital Outlay- Oakland Warehouse	3,101,889	14,398,111	-	-	-	-	-	17,500,000
66	General Fund/ Accumulated Capital Outlay- OCH Chemistry Lab Analyzer Replacement	246,419	183,581	-	-	-	-	-	430,000
67	General Fund/ Accumulated Capital Outlay- OCH Discharge Pharmacy Box Picker	4,956	146,642	-	-	-	-	-	151,598
68	General Fund/ Accumulated Capital Outlay- OCH OR 11 Hybrid Single Plane	-	68,482	-	-	-	-	-	68,482
69	General Fund/ Accumulated Capital Outlay- Parkmoor Demolition and Redevelopment	668,670	89,045	-	-	-	-	-	757,715
70	General Fund/ Accumulated Capital Outlay- Period Product Placement	401,819	307,631	-	-	-	-	-	709,450
71	General Fund/ Accumulated Capital Outlay- PG&E Electric Vehicle Charging Stations	792,401	107,599	-	-	-	-	-	900,000
72	General Fund/ Accumulated Capital Outlay- Plan Fairgrounds Long-term Uses	1,240,037	809,963	-	-	-	-	-	2,050,000
73	General Fund/ Accumulated Capital Outlay- Planning Holding Account	-	562,183	-	-	-	-	-	562,183
74	General Fund/ Accumulated Capital Outlay- Reentry Resource Center Renovations	2,459,878	240,122	-	-	-	-	-	2,700,000
75	General Fund/ Accumulated Capital Outlay- Registrar of Voters Facility Upgrades at 880 Ridder Park	-	-	500,000	-	-	-	500,000	500,000
76	General Fund/ Accumulated Capital Outlay- Reimburse VHP for Silver Creek Buildings	-	-	10,904,263	29,021,584	6,979,700	-	46,905,547	46,905,547
77	General Fund/ Accumulated Capital Outlay- Renovate Tasman Properties	166,889,884	8,556,893	-	-	-	-	-	175,446,777
78	General Fund/ Accumulated Capital Outlay- Security Master Plan Holding Account	-	389,103	-	-	-	-	-	389,103
79	General Fund/ Accumulated Capital Outlay- Seismic Studies	-	-	232,000	-	-	-	232,000	232,000
80	General Fund/ Accumulated Capital Outlay- Silver Creek Improvements - 5710 Fontanoso	5,603,176	55,178,824	-	-	-	-	-	60,782,000
81	General Fund/ Accumulated Capital Outlay- Solar REAP Project Development	485,574	907,386	-	-	-	-	-	1,392,960
82	General Fund/ Accumulated Capital Outlay- Solicit Utility Data Management System	-	240,000	-	-	-	-	-	240,000
83	General Fund/ Accumulated Capital Outlay- VHC Lundy Activation	121,740	-	-	-	-	-	-	121,740
84	General Fund/ Accumulated Capital Outlay- VMC Master Plan	1,500,000	-	-	-	-	-	-	1,500,000
85	General Fund/ Accumulated Capital Outlay- Waste Procurement Consulting Services	100,928	49,073	-	-	-	-	-	150,000
86	General Fund/ Accumulated Capital Outlay- Younger Medium Voltage Switchgear Replacement	-	-	-	8,000,000	-	-	8,000,000	8,000,000
87	VHP- Necessary Upgrades to VHP Facility at Silver Creek Campus	3,839,049	11,160,951	18,000,000	-	-	-	18,000,000	33,000,000
88	Health and Hospital System	957,331,370	375,045,092	123,219,916	427,422,888	238,500,000	238,500,000	1,027,642,804	2,360,019,267
89	American Rescue Plan Act- Behavioral Health allcove San Jose on White Road	-	-	3,200,000	-	-	-	3,200,000	3,200,000
90	American Rescue Plan Act- Behavioral Health Monterey Road Facility Improvements	-	-	7,000,000	-	-	-	7,000,000	7,000,000
91	American Rescue Plan Act- Behavioral Health South County Clinic Improvements	-	-	4,600,000	-	-	-	4,600,000	4,600,000
92	General Fund/ Accumulated Capital Outlay- 2011 Little Orchard St, VHPH Expansion	2,120,091	1,829,909	-	-	-	-	-	3,950,000
93	General Fund/ Accumulated Capital Outlay- 5905 Silver Creek Improvements for Patient Access Support Services (PASS)	-	2,000,000	2,000,000	30,000,000	-	-	32,000,000	34,000,000
94	General Fund/ Accumulated Capital Outlay- 9360 No Name Uno Tenant Improvements	649,210	2,550,790	-	-	-	-	-	3,200,000
95	General Fund/ Accumulated Capital Outlay- allcove Office Improvements	4,715,333	-	-	-	-	-	-	4,715,333
96	General Fund/ Accumulated Capital Outlay- Alter Muriel Wright for BHSO Services	9,424,390	165,610	-	-	-	-	-	9,590,000
97	General Fund/ Accumulated Capital Outlay- Child and Adolescent Center of Excellence	3,786,713	1,213,287	-	-	-	-	-	5,000,000
98	General Fund/ Accumulated Capital Outlay- Future - Upgrade Health and Hospital Buildings/Implement VMC Master Plan	-	-	-	75,000,000	225,000,000	225,000,000	525,000,000	525,000,000
99	General Fund/ Accumulated Capital Outlay- Health System Nursing Education Center Move to Silver Creek Campus	-	-	4,000,000	20,000,000	-	-	24,000,000	24,000,000
100	General Fund/ Accumulated Capital Outlay- Improve Custody Health Services Spaces	4,200,832	299,168	-	-	-	-	-	4,500,000
101	General Fund/ Accumulated Capital Outlay- Medical Office Building – Valley Health Center (VHC) San Jose Construction	-	-	1,000,000	90,000,000	-	-	91,000,000	91,000,000
102	General Fund/ Accumulated Capital Outlay- New Adolescent Psychiatric Facility and Behavioral Health Services Center	581,649,286	45,684,662	-	-	-	-	-	627,333,948
103	General Fund/ Accumulated Capital Outlay- North County Valley Health Center	4,000,000	-	-	-	-	-	-	4,000,000
104	General Fund/ Accumulated Capital Outlay- O'Connor & St. Louise Hospital Nurse Call System Upgrades	386,678	3,113,322	7,000,000	-	-	-	7,000,000	10,500,000
105	General Fund/ Accumulated Capital Outlay- O'Connor & St. Louise Hospital Security System Replacement	157,620	5,542,380	2,500,000	-	-	-	2,500,000	8,200,000
106	General Fund/ Accumulated Capital Outlay- O'Connor Hospital Diagnostic Imaging Construction (Cath Lab 2, Nuc Med 1, RAD 5 & 6)	674,093	3,825,907	13,000,000	-	-	-	13,000,000	17,500,000
107	General Fund/ Accumulated Capital Outlay- O'Connor Hospital Elevator Modernization (Phase 2)	-	750,000	3,000,000	2,000,000	-	-	5,000,000	5,750,000
108	General Fund/ Accumulated Capital Outlay- O'Connor Hospital Life Safety Compliance Projects	55,201,150	13,688,849	2,165,000	-	-	-	2,165,000	71,054,999
109	General Fund/ Accumulated Capital Outlay- Santa Clara Valley Healthcare (SCVH) Diagnostic Imaging Equipment Replacement	-	-	13,000,000	-	-	-	13,000,000	13,000,000
110	General Fund/ Accumulated Capital Outlay- Santa Clara Valley Medical Center (SCVMC) Emergency Department Improvements	5,474,083	66,655,985	6,981,716	-	-	-	6,981,716	79,111,784
111	General Fund/ Accumulated Capital Outlay- SCVH Potter's Field Memorial Wall	-	-	-	250,000	-	-	250,000	250,000
112	General Fund/ Accumulated Capital Outlay- SCVMC Bldg E Improvements for Lab Space and Equipment Upgrades	9,603,656	1,178,801	10,000,000	62,000,000	-	-	72,000,000	82,782,457
113	General Fund/ Accumulated Capital Outlay- SCVMC Critical Compliance Upgrade to the Burn Unit	36,991,559	7,908,441	13,258,200	-	-	-	13,258,200	58,158,200
114	General Fund/ Accumulated Capital Outlay- SCVMC Design Emergency Department Expansion	4,400,000	0	-	-	-	-	-	4,400,000
115	General Fund/ Accumulated Capital Outlay- SCVMC Diagnostic Imaging CT Eqpt Replacement	-	700,000	-	-	-	-	-	700,000
116	General Fund/ Accumulated Capital Outlay- SCVMC Diagnostic Imaging IR Eqpt Replacement	-	1,600,000	-	-	-	-	-	1,600,000
117	General Fund/ Accumulated Capital Outlay- SCVMC Diagnostic Imaging MRI Eqpt Replacement	-	1,600,000	-	-	-	-	-	1,600,000
118	General Fund/ Accumulated Capital Outlay- SCVMC Improve Infrastructure	21,069,277	4,930,723	-	4,961,232	-	-	4,961,232	30,961,232
119	General Fund/ Accumulated Capital Outlay- SCVMC New Cath Lab Improvements	-	1,200,000	-	7,500,000	-	-	7,500,000	8,700,000
120	General Fund/ Accumulated Capital Outlay- SCVMC New Hybrid OR Improvements	-	800,000	-	12,000,000	-	-	12,000,000	12,800,000
121	General Fund/ Accumulated Capital Outlay- SCVMC Operating Room Renovation	-	-	500,000	4,500,000	-	-	5,000,000	5,000,000
122	General Fund/ Accumulated Capital Outlay- SCVMC Relocate Administrative Office Building (AOB) to Silver Creek	2,182,729	817,271	-	-	-	-	-	3,000,000
123	General Fund/ Accumulated Capital Outlay- SCVMC Remaining Ors Renovations	-	-	-	6,000,000	13,500,000	13,500,000	33,000,000	33,000,000
124	General Fund/ Accumulated Capital Outlay- SCVMC Seismic Improvements	71,790,439	161,546,561	7,000,000	55,800,000	-	-	62,800,000	296,137,000
125	General Fund/ Accumulated Capital Outlay- SCVMC Serology Improvements	-	-	1,585,000	-	-	-	1,585,000	1,585,000
126	General Fund/ Accumulated Capital Outlay- SCVMC Upgrade Women's and Children's Center	24,847,488	4,402,512	380,000	6,111,656	-	-	6,491,656	35,741,656
127	General Fund/ Accumulated Capital Outlay- SCVMC Women's & Children's Center-Library	3,244,161	355,839	-	-	-	-	-	3,600,000
128	General Fund/ Accumulated Capital Outlay- St. Louise Hospital Air Handling Replacements (Unit 3,4)	-	-	-	7,200,000	-	-	7,200,000	7,200,000

GF: General Fund
ACO: Accumulated Capital Outlay Fund

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining Available Budget	Year 1: 23/24	Years 2-4:	Years 5-7:	Years 8-10:	Years 1-10	Expected Project Total
					FY 24/25 to 26/27	FY 27/28 to 29/30	FY 30/31 to 32/33	Total	
129	General Fund/ Accumulated Capital Outlay- St. Louise Hospital Air Handling Replacements (Unit 5, 6)			-	6,100,000	-	-	6,100,000	6,100,000
130	General Fund/ Accumulated Capital Outlay- St. Louise Hospital Air Handling Replacements (Units 1, 2, 7)	2,025,611	674,389	3,000,000	-	-	-	3,000,000	5,700,000
131	General Fund/ Accumulated Capital Outlay- St. Louise Hospital MRI Pathway Canopy			450,000	-	-	-	450,000	450,000
132	General Fund/ Accumulated Capital Outlay- TB/Refugee Clinic at 1996 Lundy Avenue	26,944,271	2,045,729	-	-	-	-	-	28,990,000
133	General Fund/ Accumulated Capital Outlay- VHC East Valley Pharmacy Renovation			-	20,000,000	-	-	20,000,000	20,000,000
134	General Fund/ Accumulated Capital Outlay- VHC Gilroy - Remodel Urgent Care	6,976,290	23,710	-	-	-	-	-	7,000,000
135	General Fund/ Accumulated Capital Outlay- VHC Morgan Hill COVID-19 Emergency Repairs	24,734,553	265,447	-	-	-	-	-	25,000,000
136	General Fund/ Accumulated Capital Outlay- VHC Morgan Hill Improvements	22,326,595	8,014,255	-	-	-	-	-	30,340,850
139	General Fund/ Accumulated Capital Outlay- VHC Morgan Hill Pharmacy Tenant Improvements	1,670,470	1,029,530	-	-	-	-	-	2,700,000
140	General Fund/ Accumulated Capital Outlay- VHC Morgan Hill Skilled Nursing Facility	200,328	1,799,672	5,000,000	-	-	-	5,000,000	7,000,000
141	General Fund/ Accumulated Capital Outlay- VHPH Medical Respite Center Move	768,539	8,231,461	-	7,000,000	-	-	7,000,000	16,000,000
142	General Fund/ Accumulated Capital Outlay- VMC-Campus Wide NPC 5 Study	-	750,000	-	-	-	-	-	750,000
143	General Fund/ Accumulated Capital Outlay- VMC-OCH Diagnostic Imaging Construction (Cath Lab 2, Nuc Med 2, OR 11)			-	11,000,000	-	-	11,000,000	11,000,000
144	General Fund/ Accumulated Capital Outlay- VMC-OCH Elevator Modernization	1,696,240	303,760	-	-	-	-	-	2,000,000
145	General Fund/ Accumulated Capital Outlay- VMC-OCH Pharmacy Upgrade	2,962,252	137,748	-	-	-	-	-	3,100,000
146	General Fund/ Accumulated Capital Outlay- VMC-OCH SPD	9,305,460	1,044,540	-	-	-	-	-	10,350,000
147	General Fund/ Accumulated Capital Outlay- VMC-SLRH E.D. Expansion	563,321	11,736,679	-	-	-	-	-	12,300,000
148	General Fund/ Accumulated Capital Outlay- VMC-SLRH Fire System Replacement	598,299	1,701	-	-	-	-	-	600,000
149	General Fund/ Accumulated Capital Outlay- VMC-SLRH Joint Commission	1,191,458	8,542	-	-	-	-	-	1,200,000
150	General Fund/ Accumulated Capital Outlay- VMC-SLRH Pharmacy Upgrade	5,721,554	95,253	-	-	-	-	-	5,816,808
151	General Fund/ Accumulated Capital Outlay- VMC-SLRH Radiology Upgrade	2,534,528	2,465,472	-	-	-	-	-	5,000,000
152	General Fund/ Accumulated Capital Outlay- VMC-SLRH Sterilizer	542,814	57,186	-	-	-	-	-	600,000
153	General Fund/ American Rescue Plan Act- Anticipated Investments in Sub-Acute Behavioral Health Facilities	-	2,000,000	12,600,000	-	-	-	12,600,000	14,600,000
154	Housing, Land Use, Environment and Transportation	46,120,459	800,541	-	-	-	-	-	46,921,000
155	General Fund/ Accumulated Capital Outlay- Construct 80 Highland Animal Shelter	46,120,459	800,541	-	-	-	-	-	46,921,000
156	Public Safety and Justice	142,151,006	18,330,852	31,299,283	122,000,000	150,000,000	200,000,000	503,299,283	663,781,141
157	2011 Realignment- Juvenile Custody Facilities Improvements			2,100,000	-	-	-	2,100,000	2,100,000
158	General Fund/ 2011 Realignment- Countywide Security Improvements			1,337,000	-	-	-	1,337,000	1,337,000
159	General Fund/ Accumulated Capital Outlay- ADA improvements to Elmwood Barracks 2	1,933,830	1,066,170	-	-	-	-	-	3,000,000
160	General Fund/ Accumulated Capital Outlay- ADO Tenant Improvements at Bering Dr	1,194,652	55,348	-	-	-	-	-	1,250,000
161	General Fund/ Accumulated Capital Outlay- Adult Probation CCTV Install	-	400,467	-	-	-	-	-	400,467
162	General Fund/ Accumulated Capital Outlay- Alter Cells for Suicide Prevention	8,787,285	222,541	-	-	-	-	-	9,009,826
163	General Fund/ Accumulated Capital Outlay- Backup Generator for Sheriff's South County Substation			98,800	-	-	-	98,800	98,800
164	General Fund/ Accumulated Capital Outlay- Child Advocacy Center	5,719,153	280,847	-	-	-	-	-	6,000,000
165	General Fund/ Accumulated Capital Outlay- Construct Initial Main Jail N. ADA Improvements	9,936,319	749,451	-	-	-	-	-	10,685,770
166	General Fund/ Accumulated Capital Outlay- Crime Lab Electrical/ UPS Room HVAC	591,725	158,275	-	-	-	-	-	750,000
167	General Fund/ Accumulated Capital Outlay- Crime Lab Server Room Fire Suppression System			1,610,483	-	-	-	1,610,483	1,610,483
168	General Fund/ Accumulated Capital Outlay- Design & Construct New James Ranch Facilities	38,059,867	682,734	-	-	-	-	-	38,742,601
169	General Fund/ Accumulated Capital Outlay- Elmwood ADA Improvements	12,747,940	1,252,061	300,000	-	-	-	300,000	14,300,000
170	General Fund/ Accumulated Capital Outlay- Elmwood Campus Improvements			21,100,000	42,000,000	-	-	63,100,000	63,100,000
171	General Fund/ Accumulated Capital Outlay- Elmwood Improve ADA Path of Travel	5,932,291	567,709	-	-	-	-	-	6,500,000
172	General Fund/ Accumulated Capital Outlay- Juvenile Hall/SYTF Improvements	-	2,000,000	-	-	-	-	-	2,000,000
173	General Fund/ Accumulated Capital Outlay- ME-C New X-Ray Machine and Room Modification	-	700,000	-	-	-	-	-	700,000
174	General Fund/ Accumulated Capital Outlay- Modulars for Ritchey Site	1,332,184	567,816	-	-	-	-	-	1,900,000
175	General Fund/ Accumulated Capital Outlay- New Jail Facility Design & Construction	49,950,621	8,288,194	-	-	-	-	-	58,238,815
176	General Fund/ Accumulated Capital Outlay- Public Safety Facility Improvements			-	70,000,000	150,000,000	200,000,000	420,000,000	420,000,000
177	General Fund/ Accumulated Capital Outlay- Reconfiguration of Main Jail Sheriff Classification Space/Custody Health Services			1,900,000	10,000,000	-	-	11,900,000	11,900,000
178	General Fund/ Accumulated Capital Outlay- Replace Elmwood HVAC for M1/W1/W4/M4/M5	1,801,338	90,358	-	-	-	-	-	1,891,696
179	General Fund/ Accumulated Capital Outlay- Replace Fire Alarm Panel at MJN	4,163,800	848,883	-	-	-	-	-	5,012,683
180	General Fund/ Accumulated Capital Outlay- Sheriff's Office Range Office and Armory			2,853,000	-	-	-	2,853,000	2,853,000
181	Jail Reserve- Jail Intercom System Replacement Assessment	-	400,000	-	-	-	-	-	400,000
182	Grand Total	1,443,274,088	522,300,841	277,090,462	793,644,472	481,879,700	524,900,000	2,077,514,634	4,043,089,563

GF: General Fund
ACO: Accumulated Capital Outlay Fund

Appendix C: Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center Funds

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2023			Estimated Budget Targets					
		Total Project Expenditures	Remaining		FY 24/25 to 26/27	Years 2-4: FY 24/25 to 26/27	Years 5-7: FY 27/28 to 29/30	Years 8-10: FY 30/31 to 32/33	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24						
1	Health and Hospital System	1,296,824,212	100,813,561	-	-	-	-	-	1,397,637,774	
2	Valley Medical Center Fund- Analyzer to LIS Interfaces	17,128	1,457	-	-	-	-	-	18,585	
3	Valley Medical Center Fund- Bldg. K ER Dept. X-Ray Equip Replacement	281,181	218,819	-	-	-	-	-	500,000	
4	Valley Medical Center Fund- Bldg. M Radiology Rplacement	323,500	76,500	-	-	-	-	-	400,000	
5	Valley Medical Center Fund- Bldg. M X-Ray Equipment Replacement	399,065	935	-	-	-	-	-	400,000	
6	Valley Medical Center Fund- Bldg. Z Roofing Project	192,000	17,968	-	-	-	-	-	209,968	
7	Valley Medical Center Fund- Boiler Control Upgrades	841	58,692	-	-	-	-	-	59,533	
8	Valley Medical Center Fund- Building M-3T MRI	-	2,020,200	-	-	-	-	-	2,020,200	
9	Valley Medical Center Fund- Building W Repairs	45,451	160	-	-	-	-	-	45,611	
10	Valley Medical Center Fund- Cart Washer	263,915	1,000	-	-	-	-	-	264,915	
11	Valley Medical Center Fund- Chartscan By Softmed - Phase I	467,006	18,197	-	-	-	-	-	485,204	
12	Valley Medical Center Fund- Cisco Firewal Switch Modules	36,460	1,994	-	-	-	-	-	38,454	
13	Valley Medical Center Fund- Cisco Routers	29,161	495	-	-	-	-	-	29,656	
14	Valley Medical Center Fund- Computer Rack & Shelving	71,548	2,933	-	-	-	-	-	74,481	
15	Valley Medical Center Fund- Core HIS Replacement	108,147,175	270,370	-	-	-	-	-	108,417,545	
16	Valley Medical Center Fund- CSCHS Continuity of Study	774,564	436	-	-	-	-	-	775,000	
17	Valley Medical Center Fund- CSMIP Support	-	5,000	-	-	-	-	-	5,000	
18	Valley Medical Center Fund- Dialysis Data Management System	92,256	42,086	-	-	-	-	-	134,342	
19	Valley Medical Center Fund- Distributed Antenna System-All Hosp Bldg	95,059	1,504,941	-	-	-	-	-	1,600,000	
20	Valley Medical Center Fund- East Valley Modular	158,581	13	-	-	-	-	-	158,595	
21	Valley Medical Center Fund- Facilities move to AOB	-	215,141	-	-	-	-	-	215,141	
22	Valley Medical Center Fund- Flouroscopy	-	202,620	-	-	-	-	-	202,620	
23	Valley Medical Center Fund- FY09 Capital Maintenance & Operations	1,611,144	12,347	-	-	-	-	-	1,623,491	
24	Valley Medical Center Fund- FY16 Fixed Asset Projects	12,883,697	1,074	-	-	-	-	-	12,884,772	
25	Valley Medical Center Fund- FY17 Fixed Asset Projects	13,122,750	614,409	-	-	-	-	-	13,737,159	
26	Valley Medical Center Fund- FY18 Fixed Asset Projects	10,549,884	2,129,128	-	-	-	-	-	12,679,011	
27	Valley Medical Center Fund- FY18 Maintenance & Operations	2,421,917	223,715	-	-	-	-	-	2,645,632	
28	Valley Medical Center Fund- FY19 Fixed Asset Projects	15,894,569	5,319,041	-	-	-	-	-	21,213,610	
29	Valley Medical Center Fund- FY19 Maintenance & Operations	3,026,218	11,296	-	-	-	-	-	3,037,514	
30	Valley Medical Center Fund- FY19 OCH Equipment	9,134,083	4,562,540	-	-	-	-	-	13,696,624	
31	Valley Medical Center Fund- FY19 SLRH Equipment	2,920,191	150,860	-	-	-	-	-	3,071,051	
32	Valley Medical Center Fund- FY20 Fixed Asset Projects	22,261,721	4,319,187	-	-	-	-	-	26,580,908	
33	Valley Medical Center Fund- FY20 Maintenance & Operations	1,961,445	14,373	-	-	-	-	-	1,975,818	
34	Valley Medical Center Fund- FY20 OCH Equipment	14,788,981	151,450	-	-	-	-	-	14,940,431	
35	Valley Medical Center Fund- FY20 SLRH Equipment	2,935,082	2,752,557	-	-	-	-	-	5,687,639	
36	Valley Medical Center Fund- FY21 Fixed Asset Projects	17,406,299	8,949,215	-	-	-	-	-	26,355,514	
37	Valley Medical Center Fund- FY21 Maintenance & Operations	1,343,288	1,699,020	-	-	-	-	-	3,042,307	
38	Valley Medical Center Fund- FY21 OCH Equipment	7,786,823	2,686,306	-	-	-	-	-	10,473,129	
39	Valley Medical Center Fund- FY22 Fixed Asset Projects	10,395,964	14,044,547	-	-	-	-	-	24,440,512	
40	Valley Medical Center Fund- FY22 Maintenance & Operations	1,548,475	5,022,956	-	-	-	-	-	6,571,431	
41	Valley Medical Center Fund- FY22 OCH Equipment	6,891,315	1,730,657	-	-	-	-	-	8,621,972	
42	Valley Medical Center Fund- FY22 SLRH Equipment	2,775,812	872,977	-	-	-	-	-	3,648,789	
43	Valley Medical Center Fund- FY23 Fixed Asset Projects	6,285,026	14,774,072	-	-	-	-	-	21,059,098	
44	Valley Medical Center Fund- FY23 OCH Equipment	3,801,283	6,461,125	-	-	-	-	-	10,262,408	
45	Valley Medical Center Fund- FY23 SLRH Equipment	559,942	1,440,058	-	-	-	-	-	2,000,000	
46	Valley Medical Center Fund- Gilroy Urgent Care	930,656	69,344	-	-	-	-	-	1,000,000	

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining		FY 24/25 to 26/27	Years 2-4: FY 27/28 to 29/30	Years 8-10: FY 30/31 to 32/33	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24					
47	Valley Medical Center Fund- Hemodynamic System	205,744	10,209	-	-	-	-	-	215,953
48	Valley Medical Center Fund- House On The Hill - GSA	138,444	361,276	-	-	-	-	-	499,720
49	Valley Medical Center Fund- Inpatient Dialysis	854,729	137,792	-	-	-	-	-	992,521
50	Valley Medical Center Fund- Integrated Automated Library System	19,194	11,092	-	-	-	-	-	30,286
51	Valley Medical Center Fund- IVR Upgrade	201,841	4,931	-	-	-	-	-	206,772
52	Valley Medical Center Fund- MALDI-TOF Instrument	308,987	1,046	-	-	-	-	-	310,033
53	Valley Medical Center Fund- Microbiology Automation	25,172	359,330	-	-	-	-	-	384,502
54	Valley Medical Center Fund- Microbiology Urine Plate Inoculator	326,269	2,311	-	-	-	-	-	328,580
55	Valley Medical Center Fund- NEC Switch EVC	200,043	257	-	-	-	-	-	200,300
56	Valley Medical Center Fund- Nurse Call West Wing	67,246	47,315	-	-	-	-	-	114,561
57	Valley Medical Center Fund- OCH Med Pump Replacement	480,336	2,664	-	-	-	-	-	483,000
58	Valley Medical Center Fund- OCH Oncology & Urology Ste132 Renovation	-	200,000	-	-	-	-	-	200,000
59	Valley Medical Center Fund- OCH Pharmacy Freezer 220v Power	19,832	30,168	-	-	-	-	-	50,000
60	Valley Medical Center Fund- OCH81 Lab LV Re-Cabling	189,000	21,000	-	-	-	-	-	210,000
61	Valley Medical Center Fund- OCH-Oncology&COVIDInfusionSte118 Renovat	15,837	34,163	-	-	-	-	-	50,000
62	Valley Medical Center Fund- OR12 Design	134,333	9,750	-	-	-	-	-	144,083
63	Valley Medical Center Fund- Rauland 5 Nurse call West Wing	663,936	126,453	-	-	-	-	-	790,389
64	Valley Medical Center Fund- Refill Center Order System	373,796	158,617	-	-	-	-	-	532,413
65	Valley Medical Center Fund- Remodel Oncology Infusion Center	701,188	627,219	-	-	-	-	-	1,328,407
66	Valley Medical Center Fund- RTLS Cable Project	325,274	1,477	-	-	-	-	-	326,752
67	Valley Medical Center Fund- SCVMC Hospital Command Center Hardware	-	155,000	-	-	-	-	-	155,000
68	Valley Medical Center Fund- Seismic Compliance & Modernization Proj	984,621,042	10,448,551	-	-	-	-	-	995,069,593
69	Valley Medical Center Fund- SLRH Dietary Refrigeration System	305,560	642,956	-	-	-	-	-	948,516
70	Valley Medical Center Fund- SLRH Pharmacy Freezer 220v Power	46,205	57,474	-	-	-	-	-	103,679
71	Valley Medical Center Fund- Steam Sterilizer	1,003,631	254	-	-	-	-	-	1,003,885
72	Valley Medical Center Fund- Tele/Data Closets Upgrade	240,371	298	-	-	-	-	-	240,668
73	Valley Medical Center Fund- Transcutaneous O2 Monitoring System	-	65,175	-	-	-	-	-	65,175
74	Valley Medical Center Fund- UM project - Valley Express	942,292	6,245	-	-	-	-	-	948,536
75	Valley Medical Center Fund- Urgent Care	267,924	31,499	-	-	-	-	-	299,423
76	Valley Medical Center Fund- VASC Dental Compressor	196,391	41,661	-	-	-	-	-	238,052
77	Valley Medical Center Fund- VHC East Valley Security Camera Upgrade	-	229,000	-	-	-	-	-	229,000
78	Valley Medical Center Fund- VHC Fair Oaks Equipment - FAF	1,104,093	16,915	-	-	-	-	-	1,121,009
79	Valley Medical Center Fund- VHC Gilroy Equipment - FAF	2,182,169	71,488	-	-	-	-	-	2,253,657
80	Valley Medical Center Fund- VMC 3M Corridor Finishes Upgrade	-	619,076	-	-	-	-	-	619,076
81	Valley Medical Center Fund- VMC Campus FA Notification Upgrade	-	41,157	-	-	-	-	-	41,157
82	Valley Medical Center Fund- VMC Cath Lab in 2M076	538,706	59,744	-	-	-	-	-	598,450
83	Valley Medical Center Fund- VMC Power over Ethernet	-	50,000	-	-	-	-	-	50,000
84	Valley Medical Center Fund- VMC SPD Upgrade	1,539,602	1,959,972	-	-	-	-	-	3,499,573
85	Valley Medical Center Fund- VSC - Equipment - FAF	7,690,288	44,310	-	-	-	-	-	7,734,598
86	Valley Medical Center Fund- VSC - Telecom F59	2,150,567	187,630	-	-	-	-	-	2,338,197
87	Valley Medical Center Fund- VSC Medevator Replacement	49,965	35,035	-	-	-	-	-	85,000
88	Valley Medical Center Fund- W&C Center 3rd Fl. Artwork Installation	-	799,429	-	-	-	-	-	799,429
89	Valley Medical Center Fund- Wireless Lan	473,116	12,311	-	-	-	-	-	485,427
90	Valley Medical Center Fund- Women & Children's Library	596,626	3,374	-	-	-	-	-	600,000
91	Valley Medical Center Fund- Women and Children Center	2,663,051	405,000	-	-	-	-	-	3,068,051
92	Valley Medical Center Fund- WW: Chem & Microbio Corridor & Phleboto	329,959	10,727	-	-	-	-	-	340,685

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining		FY 24/25 to 26/27	Years 2-4: FY 27/28 to 29/30	Years 5-7: FY 30/31 to 32/33	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24					
93	Housing, Land Use, Environment and Transportation	337,818,894	169,195,830	40,418,817	-	-	-	40,418,817	547,433,541
94	Parks Fund- 2017 Storm Damage	73,734	1,176,266	-	-	-	-	-	1,250,000
95	Parks Fund- 3 Creek/Willow Glen Spur Trail (UPRR-UNI)	2,000,200	1,000,000	-	-	-	-	-	3,000,200
96	Parks Fund- Acquisition Of State Land Within FSP	172,075	27,925	-	-	-	-	-	200,000
97	Parks Fund- Acquisition Plan And Services	269,946	105,054	-	-	-	-	-	375,000
98	Parks Fund- ADA Improvement	1,767,171	457,829	100,000	-	-	-	100,000	2,325,000
99	Parks Fund- Admin HQ Feasibility Study	51,899	1,000	-	-	-	-	-	52,899
100	Parks Fund- Admin Office Replacement	1,333,811	6,666,189	2,600,000	-	-	-	2,600,000	10,600,000
101	Parks Fund- Administration Office Carpet Replacement	51,648	23,352	-	-	-	-	-	75,000
102	Parks Fund- All Inclusive Playground Grant Prgm II	9,463,375	536,625	-	-	-	-	-	10,000,000
103	Parks Fund- All Inclusive Playground Grant Program	9,862,032	137,968	-	-	-	-	-	10,000,000
104	Parks Fund- Almaden Quicksilver Hacienda Restroom	543,253	21,747	-	-	-	-	-	565,000
105	Parks Fund- Almaden Quicksilver Sjwc Property	341,081	88,919	-	-	-	-	-	430,000
106	Parks Fund- Almaden Quicksilver Toxic Mitigation	9,559,908	2,622,756	-	-	-	-	-	12,182,664
107	Parks Fund- Alviso Boat Launch Project	3,412,495	12,525	-	-	-	-	-	3,425,020
108	Parks Fund- Amenity Maintenance Program	539,356	610,644	350,000	-	-	-	350,000	1,500,000
109	Parks Fund- Anderson Road Repaving	149,700	148,261	-	-	-	-	-	297,961
110	Parks Fund- Anderson Slide Repair	214,982	30,493	-	-	-	-	-	245,475
111	Parks Fund- Anderson Visitor Center	247,596	2,404	-	-	-	-	-	250,000
112	Parks Fund- AQ/Guadalupe Watershed TMDL	3,431,793	559,707	-	-	-	-	-	3,991,500
113	Parks Fund- Bailey Illegal Dump Removal	22,704	22,646	-	-	-	-	-	45,350
114	Parks Fund- Brent Bear Ranch Acquisition	3,205,923	299,077	-	-	-	-	-	3,505,000
115	Parks Fund- Building & Utility Program	1,911,132	1,288,868	1,000,000	-	-	-	1,000,000	4,200,000
116	Parks Fund- Building Infrastructure Program	849,785	3,450,215	200,000	-	-	-	200,000	4,500,000
117	Parks Fund- Calero & RSV Trail MP Implementation	1,396,316	903,684	-	-	-	-	-	2,300,000
118	Parks Fund- Calero SJWC Property Exchange	6,056	23,944	-	-	-	-	-	30,000
119	Parks Fund- Calero Trail Master Plan & Stables Study	364,755	46,143	-	-	-	-	-	410,898
120	Parks Fund- Calero Water System	149,305	1,977	-	-	-	-	-	151,283
121	Parks Fund- Calero-Brandenburg	300	14,700	-	-	-	-	-	15,000
122	Parks Fund- Calero-Rancho San Vicente	16,480,971	284,029	-	-	-	-	-	16,765,000
123	Parks Fund- Camp Host Site	55,925	244,075	150,000	-	-	-	150,000	450,000
124	Parks Fund- Chimney Repair At Grant Ranch Cnty Park	239,951	15,632	-	-	-	-	-	255,583
125	Parks Fund- Chitactac Restroom Replacement	130,483	4,517	-	-	-	-	-	135,000
126	Parks Fund- CIP Contingency	-	326,502	-	-	-	-	-	326,502
127	Parks Fund- CIP Contingency - Fund 0064	-	122,152	150,000	-	-	-	150,000	272,152
128	Parks Fund- Congress Springs Acquisition	6,250	43,750	-	-	-	-	-	50,000
129	Parks Fund- Countywide Trails Planning & Implementat	215,358	1,784,642	500,000	-	-	-	500,000	2,500,000
130	Parks Fund- Coy Crk So. (SV Blvd-Metcalf-Malaguerra)	1,256,551	220,848	-	-	-	-	-	1,477,399
131	Parks Fund- Coyote Bear Siep Acquisition	709,590	97,710	-	-	-	-	-	807,300
132	Parks Fund- Coyote Canyon/Highlands Plng And Impl	871,780	1,825,200	-	-	-	-	-	2,696,980
133	Parks Fund- Coyote Creek Kayak Trail	-	50,000	-	-	-	-	-	50,000
134	Parks Fund- Coyote Creek Perrys Hill Plng_Developmnt	519,033	55,967	-	-	-	-	-	575,000
135	Parks Fund- Coyote Creek Restroom	-	30,000	-	-	-	-	-	30,000
136	Parks Fund- Coyote Lake Harvey Bear Ranch Improvement	272,825	2,017,175	-	-	-	-	-	2,290,000
137	Parks Fund- Coyote Lake Harvey Bear Ranch Kiosk	80,596	6,404	-	-	-	-	-	87,000
138	Parks Fund- Coyote Lake HB Ranch-Mobedshahi	25,630,756	1,579,244	-	-	-	-	-	27,210,000
139	Parks Fund- Coyote Lake HBR Phase II Trail Development	594,238	131,875	-	-	-	-	-	726,113

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		Budget Amounts as of April 2023			Estimated Budget Targets					
		Total Project Expenditures	Remaining		FY 24/25 to 26/27	Years 2-4: FY 27/28 to 29/30	Years 5-7: FY 30/31 to 32/33	Years 8-10: Total	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24						
140	Parks Fund- Coyote/Bear Master Plan Implementation -	775,721	51,685	-	-	-	-	-	827,406	
141	Parks Fund- Deer Valley Habitat Restoration	307,711	3,121	-	-	-	-	-	310,832	
142	Parks Fund- Department Wide Grazing Program Improvem	244,444	205,556	100,000	-	-	-	100,000	550,000	
143	Parks Fund- Ed Levin Landfill Closure	30,925	314,361	-	-	-	-	-	345,285	
144	Parks Fund- Ed Levin Monument Peak Road Repair	66,606	433,394	-	-	-	-	-	500,000	
145	Parks Fund- Ed Levin Playground	184,557	5,954	-	-	-	-	-	190,511	
146	Parks Fund- Ed Levin Sandy Wool Lake Dam Repair	122,789	22,504	-	-	-	-	-	145,293	
147	Parks Fund- Ed Levin South Bay Aqueduct Water Pump	177,293	94,298	-	-	-	-	-	271,591	
148	Parks Fund- Environmental Compliance/Remediation Pro	299,985	150,015	250,000	-	-	-	250,000	700,000	
149	Parks Fund- Fee Collecting Machine	-	-	300,000	-	-	-	300,000	300,000	
150	Parks Fund- Field Sports Park Office	27,437	172,563	-	-	-	-	-	200,000	
151	Parks Fund- Forest Health Management	569,684	1,083,890	400,000	-	-	-	400,000	2,053,574	
152	Parks Fund- General Fish Screens	73,801	267,710	-	-	-	-	-	341,511	
153	Parks Fund- Grant Bridge And Trail Repair	178,882	628	-	-	-	-	-	179,510	
154	Parks Fund- Grant Camphost Septic System	38,613	6,362	-	-	-	-	-	44,975	
155	Parks Fund- Grant Historic Structures Survey	97,688	2,312	-	-	-	-	-	100,000	
156	Parks Fund- Grant MP Update & Implementation	123,523	2,676,477	-	-	-	-	-	2,800,000	
157	Parks Fund- Grant New Well Connection To Water Sys.	89,821	179	-	-	-	-	-	90,000	
158	Parks Fund- Grant Ranch Hall's Valley Restoration	312,742	75,261	-	-	-	-	-	388,004	
159	Parks Fund- Grant Ranch Historic Bldg Rehabilitation	3,765,427	18,421	450,000	-	-	-	450,000	4,233,848	
160	Parks Fund- Grant-Nolan Property	948,573	66,427	-	-	-	-	-	1,015,000	
161	Parks Fund- Gupta-Khan Conserv Easement Acq MROSD FA	193,423	16,578	-	-	-	-	-	210,000	
162	Parks Fund- HCP - Acquisition Evaluation	28,873	21,127	-	-	-	-	-	50,000	
163	Parks Fund- HCP-Tulare-Dorton	925	4,075	-	-	-	-	-	5,000	
164	Parks Fund- HCP-Tulare-SVLC	435	1,565	-	-	-	-	-	2,000	
165	Parks Fund- HCP-Tulare-Whiskey Hill	1,839,880	55,120	-	-	-	-	-	1,895,000	
166	Parks Fund- Hellyer Cottonwood Day Use Improvement	602,754	9,171	-	-	-	-	-	611,925	
167	Parks Fund- Hellyer Eucalyptus Tree Removal	114,162	5,838	-	-	-	-	-	120,000	
168	Parks Fund- Hellyer Gap Trail	335,395	207,522	-	-	-	-	-	542,917	
169	Parks Fund- Hellyer MP Update & Implementation	-	900,000	-	-	-	-	-	900,000	
170	Parks Fund- Historic Grant Program	4,880,073	40,334	-	-	-	-	-	4,920,407	
171	Parks Fund- Jackson Ranch Property Acquisition	1,216,349	403,392	-	-	-	-	-	1,619,741	
172	Parks Fund- JG-SCU Complex Fire Repair 2020	1,908,000	1,592,000	-	-	-	-	-	3,500,000	
173	Parks Fund- Lakeview Stables Acquisition	-	5,700,000	-	-	-	-	-	5,700,000	
174	Parks Fund- Land Acquisition Holding Account	-	36,171,217	10,000,000	-	-	-	10,000,000	46,171,217	
175	Parks Fund- Lester Property	780,005	647,672	-	-	-	-	-	1,427,677	
176	Parks Fund- Los Gatos Creek Park-Dog Park Renovation	238,608	128	-	-	-	-	-	238,736	
177	Parks Fund- Los Gatos Creek-Campbell Park	1,575	4,025	-	-	-	-	-	5,600	
178	Parks Fund- Madonna Clark Canyon Acquisition	2,960,729	458,072	-	-	-	-	-	3,418,800	
179	Parks Fund- Madonna-Della Maggiora Acquisition (FA)	2,643,134	106,866	-	-	-	-	-	2,750,000	
180	Parks Fund- Maintenance Management System	856,328	193,672	-	-	-	-	-	1,050,000	
181	Parks Fund- Martial Cottle Hellyer Exchange	3,600	96,400	-	-	-	-	-	100,000	
182	Parks Fund- Martial Cottle Master Plan Phase 1 Imple	30,641,725	312,275	-	-	-	-	-	30,954,000	
183	Parks Fund- Martial Cottle MP Implementation	2,959,923	7,040,077	500,000	-	-	-	500,000	10,500,000	
184	Parks Fund- Martial Cottle Park Master Plan & CEQA	845,564	27,405	-	-	-	-	-	872,969	
185	Parks Fund- Martial Cottle-Lyon Property Acquisition	1,275	8,725	-	-	-	-	-	10,000	
186	Parks Fund- Meadow Lane Land Bank	-	762,400	-	-	-	-	-	762,400	

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		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining		Years 2-4:	Years 5-7:	Years 8-10:	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24	FY 24/25 to 26/27	FY 27/28 to 29/30	FY 30/31 to 32/33		
187	Parks Fund- Motorcycle Park Site Plan Implementation	712,544	4,676	-	-	-	-	-	717,219
188	Parks Fund- Mountain Bike Park - Sanborn	-	50,000	-	-	-	-	-	50,000
189	Parks Fund- Mt Madonna Planning & Implementaion	-	3,000,000	-	-	-	-	-	3,000,000
190	Parks Fund- Mt Madonna Planning & Implementation	327,117	4,672,883	3,000,000	-	-	-	3,000,000	8,000,000
191	Parks Fund- Mt Madonna Visitor Center Redesign	182,186	97,814	-	-	-	-	-	280,000
192	Parks Fund- Mt Madonna Yurt Feasibility Study Implem	228,481	26,519	-	-	-	-	-	255,000
193	Parks Fund- Mt. Madonna Bates Easement	-	1,500,000	-	-	-	-	-	1,500,000
194	Parks Fund- Mt. Madonna Blackhawk Trail Study/Implem	357,462	118,021	-	-	-	-	-	475,483
195	Parks Fund- Mt. Madonna Shower	405,779	50,917	-	-	-	-	-	456,697
196	Parks Fund- MX-Planning & Implementation	-	250,000	150,000	-	-	-	150,000	400,000
197	Parks Fund- Non-Park Historic Heritage Projects	4,571,029	672,172	90,000	-	-	-	90,000	5,333,200
198	Parks Fund- Nrm Habitat Restoration Program	437,285	412,715	150,000	-	-	-	150,000	1,000,000
199	Parks Fund- NRM Roads & Trails Program	182,015	417,985	250,000	-	-	-	250,000	850,000
200	Parks Fund- P25 Dispatch Radio System	1,177,642	22,358	-	-	-	-	-	1,200,000
201	Parks Fund- Park Residence Program	651,941	474,565	-	-	-	-	-	1,126,506
202	Parks Fund- Park Visitor Center Upgrades	451,950	448,050	125,000	-	-	-	125,000	1,025,000
203	Parks Fund- Park Wifi Installation	1,951,850	808,150	500,000	-	-	-	500,000	3,260,000
204	Parks Fund- Parks Labor Distribution Project	13,405,386	8,455,645	1,600,000	-	-	-	1,600,000	23,461,031
205	Parks Fund- Parks Labor Distribution Project-Acq	647,575	702,058	100,000	-	-	-	100,000	1,449,633
206	Parks Fund- Paving Management FY09	492,812	7,188	-	-	-	-	-	500,000
207	Parks Fund- Paving Management Program	3,681,632	4,368	1,000,000	-	-	-	1,000,000	4,686,000
208	Parks Fund- Pay Stations Survey & Replacement	320,195	29,805	-	-	-	-	-	350,000
209	Parks Fund- Penitencia Creek Landscaping	33,217	130,916	-	-	-	-	-	164,133
210	Parks Fund- Penitencia Creek Trail Improvement	109,722	56,186	-	-	-	-	-	165,908
211	Parks Fund- Playground Program For Vasona & Hellyer	1,398,597	71,403	-	-	-	-	-	1,470,000
212	Parks Fund- Preventative Maintenance Program	637,755	7,745	-	-	-	-	-	645,500
213	Parks Fund- Property Management Database	34,623	15,377	-	-	-	-	-	50,000
214	Parks Fund- Rancho Santa Teresa HD Site Plan	172,039	12,569	-	-	-	-	-	184,608
215	Parks Fund- Rancho St Teresa Historic Park Area	414,657	185,343	-	-	-	-	-	600,000
216	Parks Fund- Sanborn County Park Phase 1 Trail Constr	109,188	59,812	-	-	-	-	-	169,000
217	Parks Fund- Sanborn Dumpsite Remediation	559,894	3,890,106	-	-	-	-	-	4,450,000
218	Parks Fund- Sanborn Kiosk Replacement	31,359	128,641	-	-	-	-	-	160,000
219	Parks Fund- Sanborn MP Implementation	537,170	1,662,830	-	-	-	-	-	2,200,000
220	Parks Fund- Sanborn Trail Master Plan	339,399	3,116	-	-	-	-	-	342,515
221	Parks Fund- Sanborn Trails Plan Implementation	87,006	62,994	-	-	-	-	-	150,000
222	Parks Fund- Sanborn Warren Property.	3,180	46,820	-	-	-	-	-	50,000
223	Parks Fund- Sanborn Welch Hurst House	337,708	12,292	-	-	-	-	-	350,000
224	Parks Fund- Sanborn-Christensen Property	20,605	6,468	-	-	-	-	-	27,073
225	Parks Fund- Santa Teresa Grazing Plan	82,525	2,475	-	-	-	-	-	85,000
226	Parks Fund- Santa Teresa Grazing Plan Implementation	637,720	390,000	-	-	-	-	-	1,027,720
227	Parks Fund- Santa Teresa Joice Bernal Barn (East)	348,900	51,100	-	-	-	-	-	400,000
228	Parks Fund- Santa Teresa Joice Bernal Interpretive	32,961	17,914	-	-	-	-	-	50,875
229	Parks Fund- Santa Teresa Los Paseos Easement	406,002	43,998	-	-	-	-	-	450,000
230	Parks Fund- Santa Teresa-Fortini Property	8,556,621	993,379	-	-	-	-	-	9,550,000
231	Parks Fund- Sign Program	216,412	233,588	100,000	-	-	-	100,000	550,000
232	Parks Fund- Sinclair 33.7 Acres Acquisition	254,423	47,857	-	-	-	-	-	302,280
233	Parks Fund- Space Study And Modification	567,164	2,836	-	-	-	-	-	570,000

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining		Years 2-4:	Years 5-7:	Years 8-10:	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24	FY 24/25 to 26/27	FY 27/28 to 29/30	FY 30/31 to 32/33		
234	Parks Fund- Spring Valley Pond Trail Reconstruction	244,223	779	-	-	-	-	-	245,002
235	Parks Fund- Stevens Creek Boat Ramp Upgrade	36,217	238,783	-	-	-	-	-	275,000
236	Parks Fund- Stevens Creek Sycamore Group Picnic	410,011	63	-	-	-	-	-	410,074
237	Parks Fund- Strategic Plan Update	227,543	114,457	-	-	-	-	-	342,000
238	Parks Fund- System Wide Equestrian Improvement	37,703	27,297	-	-	-	-	-	65,000
239	Parks Fund- Systemwide Enhancements Program	235,649	564,351	350,000	-	-	-	350,000	1,150,000
240	Parks Fund- System-Wide Well Closure	8,332	141,668	-	-	-	-	-	150,000
241	Parks Fund- Tilton Ranch Trail Easement	1,004,525	345,475	-	-	-	-	-	1,350,000
242	Parks Fund- Trail Program	86,882	63,119	-	-	-	-	-	150,000
243	Parks Fund- Unused And Historic Structures Survey	-	50,000	-	-	-	-	-	50,000
244	Parks Fund- Unused Structure Management	373,110	576,890	350,000	-	-	-	350,000	1,300,000
245	Parks Fund- Utility Infrastructure System	2,048,637	37,363	-	-	-	-	-	2,086,000
246	Parks Fund- UVAS Campground Restroom/Shower Upgrade	340,373	109,627	-	-	-	-	-	450,000
247	Parks Fund- UVAS Campground Shower/Restroom Upgrade	12,410	67,590	-	-	-	-	-	80,000
248	Parks Fund- UVAS-Scoffone Acquisition (Funding Agmt)	296,374	141,126	-	-	-	-	-	437,500
249	Parks Fund- Vasona Irrigation Pump Station	460,380	11,461	-	-	-	-	-	471,841
250	Parks Fund- Vasona Los Gatos Creek Trail	902,651	57,349	-	-	-	-	-	960,000
251	Parks Fund- Vasona Meadowbrook & Creek Side Struc	1,438,889	11,111	-	-	-	-	-	1,450,000
252	Parks Fund- Vasona Modular	82,507	117,493	-	-	-	-	-	200,000
253	Parks Fund- Vasona Trail/Ramp & Parking Project	-	600,000	-	-	-	-	-	600,000
254	Parks Fund- Vasona Water & Irrigation System	1,592,408	12,592	-	-	-	-	-	1,605,000
255	Parks Fund- Vasona-Lester Acquisition	7,875	2,325	-	-	-	-	-	10,200
256	Parks Fund- Vasona-TLG Purchase Exchange	6,008,397	41,603	-	-	-	-	-	6,050,000
257	Parks Fund- Water Valve Replacement	-	250,000	500,000	-	-	-	500,000	750,000
258	Parks Fund- Woodward Bresani Acquisition	-	50,000	-	-	-	-	-	50,000
259	Parks Fund- Yurts Implementation Phase II	310	399,690	-	-	-	-	-	400,000
260	Roads & Airports- Bridge Rehabilitation & Replacement	12,268,257	21,747	1,123,817	-	-	-	1,123,817	13,413,821
261	Roads & Airports- Bridge Repair & Maintenance	3,255,939	14,700	1,450,000	-	-	-	1,450,000	4,720,639
262	Roads & Airports- Bridge Seismic Retrofit	-	2,622,756	-	-	-	-	-	2,622,756
263	Roads & Airports- Bridge Spot Safety Projects	549,065	284,029	-	-	-	-	-	833,094
264	Roads & Airports- Comprehensive Study	-	12,525	-	-	-	-	-	12,525
265	Roads & Airports- District Infrastructure - General Fund	192,266	1,524,134	-	-	-	-	-	1,716,400
266	Roads & Airports- Expressway Pavement Management Program	-	148,261	-	-	-	-	-	148,261
267	Roads & Airports- Highway Signals	42,402	571,029	1,500,000	-	-	-	1,500,000	2,113,432
268	Roads & Airports- Intelligent Transportation System	0	19,914,793	-	-	-	-	-	19,914,793
269	Roads & Airports- Level Of Service Improvement Projects	19,914,793	344,125	100,000	-	-	-	100,000	20,358,919
270	Roads & Airports- Measure B Projects	-	88,919	-	-	-	-	-	88,919
271	Roads & Airports- Montague Expressway	774,892	215,582	-	-	-	-	-	990,474
272	Roads & Airports- Neighborhood Protection - Traffic&Elect	-	192,266	-	-	-	-	-	192,266
273	Roads & Airports- Neighborhood Protection Projects	16,630	2,404	-	-	-	-	-	19,033
274	Roads & Airports- Non Expwy Pavement Management Program	2,188,670	55,967	-	-	-	-	-	2,244,637
275	Roads & Airports- Pavement Management - Highway Design	22,209,069	220,848	6,800,000	-	-	-	6,800,000	29,229,916
276	Roads & Airports- Pavement Management - Road Maintenance	-	2,474,930	-	-	-	-	-	2,474,930
277	Roads & Airports- Ped & Bicycle Routes - Traffic&Electrical	2,494,020	5,457,132	-	-	-	-	-	7,951,152
278	Roads & Airports- Pedestrian & Bicycle Routes	548,383	30,493	-	-	-	-	-	578,876
279	Roads & Airports- Prof & Special Svcs - Road Maintenance	500,000	3,255,939	-	-	-	-	-	3,755,939
280	Roads & Airports- Professional & Special Services-Dist Inf	296,476	4,121	-	-	-	-	-	300,597

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2023			Estimated Budget Targets				
		Total Project Expenditures	Remaining		Years 2-4: FY 24/25 to 26/27	Years 5-7: FY 27/28 to 29/30	Years 8-10: FY 30/31 to 32/33	Years 1-10 Total	Expected Project Total
			Available Budget	Year 1: 23/24					
281	Roads & Airports- Reid Hillview Airport Capital Projects	8,234,965	4,586,482	400,000	-	-	-	400,000	13,221,447
282	Roads & Airports- Road Maintenance - Contracts	6,700,683	2,188,670	2,480,000	-	-	-	2,480,000	11,369,353
283	Roads & Airports- Road Safety And Lighting Projects	2,474,930	50,000	1,200,000	-	-	-	1,200,000	3,724,930
284	Roads & Airports- Rural Roads Projects	-	47,857	-	-	-	-	-	47,857
285	Roads & Airports- San Martin Airport Capital Projects	8,026,853	4,121	-	-	-	-	-	8,030,974
286	Roads & Airports- Signal Synch & Intelligent Transp System	1,524,134	30,000	50,000	-	-	-	50,000	1,604,134
287	Roads & Airports- Signal Synchronization Program	59	16,630	-	-	-	-	-	16,689
288	Roads & Airports- Spot Safety	92,093	296,476	-	-	-	-	-	388,568
289	Roads & Airports- Storm Damage Repair & Maintenance	5,457,132	18,555	-	-	-	-	-	5,475,687
290	Roads & Airports- Structure Improvements	18,142,455	549,065	-	-	-	-	-	18,691,520
291	Grand Total	1,634,643,106	270,009,392	40,418,817	-	-	-	40,418,817	1,945,071,315